



Annual Comprehensive Financial Report

**Town of Leland
North Carolina**

For the Fiscal Year Ended
June 30, 2023

Prepared by: Finance Department

Carly Hagg
Finance Director



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INTRODUCTORY SECTION



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102 Town Hall Drive | Leland, North Carolina 28451
Phone (910) 371-0148 | Fax (910) 371-1073

December 22, 2023

The Honorable Mayor Brenda Bozeman,
Leland Town Council, and Citizens of the
Town of Leland, North Carolina

The Annual Comprehensive Financial Report of the Town of Leland (Town) for the fiscal year ending June 30, 2023, is hereby submitted as mandated by North Carolina General Statutes. State law requires that all general-purpose governments publish a complete set of financial statements annually. These statements must be presented in conformity with Generally Accepted Accounting Principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants.

This report consists of management's representations concerning the finances of the Town. Consequently, management assumes full responsibility for the completeness and reliability of all information presented in this report. To provide a reasonable basis for making these representations, management of the Town has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the Town's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the Town's comprehensive framework of internal controls has been designed to provide reasonable, rather than absolute, assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

INDEPENDENT AUDIT

The General Statutes of North Carolina (Section 159-34) require an independent financial audit of all local government units. The Town of Leland's financial statements have been audited by Thompson, Price, Scott, & Adams Co, P.A., an independent firm of licensed certified public accountants. The goal of the independent audit is to provide reasonable assurance that the Town's financial statements for the fiscal year ending June 30, 2023 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the Town of Leland's financial statements for the fiscal year ended June 30, 2023, were fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The Town's MD&A can be found immediately following the report of the independent auditor.

Brenda Bozeman
Mayor

Bob Campbell
Mayor Pro-Tem

Veronica Carter
Councilmember

Richard Holloman
Councilmember

Bill McHugh
Councilmember

David A. Hollis
Town Manager



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THE TOWN AND ITS GOVERNMENTAL STRUCTURE

History:

What is today known as Leland was, in the mid-1890s, a small settlement at the crossroads where the current Village Road met the Wilmington, Columbia, and Augusta Railroad. The name of this settlement formally became Leland when, in late 1897, Joseph W. Gay and other area citizens petitioned the U.S. Post Office Department in Washington, D.C. for a local post office and submitted three possible names for the post office. Leland, the name of Gay's nephew, Leland Adams, was selected. The new post office opened on February 10, 1898, with Mr. Gay as Postmaster. The post office was located in a corner of Gay's General Store. The Town was officially incorporated in 1989 with the former McFarland Home (1916) becoming the first Town Hall.

Town Leadership:

The Town of Leland is led by a five-member Council including a Mayor and four Councilmembers. Under the Council-Manager form of government, the Town Council acts as a legislative body in establishing policy and law. Beginning with the 2019 election, the Mayor is elected to a four-year term. The Mayor serves as the presiding officer at the Town Council meetings and is the official head of the Town for ceremonial purposes. The Town Council members are elected for staggered four-year terms. They appoint a professional Town Manager, who serves as the Council's chief advisor. The Town Manager hires the employees of the Town.

Town Administration:

The Town Manager is responsible for the day-to-day operations of all departments within the Town. The Manager is the Town's Chief Administrator and is appointed by the Council. They are responsible for developing and executing the Town budget, overseeing the preparation of Town Council meeting agendas, and implementing the Council's vision for the Town of Leland. The Town Manager is assisted by a Deputy Town Manager and an Assistant Town Manager. The two are hired by the Town Manager and undertake special projects that cross departmental lines, as well as assist the Town Manager, as necessary, in implementing the goals of Council. The Deputy Town Manager supports the day-to-day operations of the Public Safety, Human Resources, Finance, Legal, Town Clerk, and Information Technology departments. The Assistant Town Manager oversees the day-to-day operations of the Public Services, Community Enrichment, Planning & Inspections, and Economic and Community Development departments.

Town Services:

The Town provides a full range of services including police and fire protection, animal control, planning and inspections, construction and maintenance of streets and infrastructure, stormwater management, and parks and recreation. The Town also provides administrative and technical services.

Growth:

Since its incorporation in 1989, the Town of Leland has had continuous growth. As the population continues to expand, the need for additional services and employees to support those services also require

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growth. In 2015, a new 40,000+ sq. ft. Town Hall building, to include the Police Headquarters, was dedicated, as well as an 18,000 sq. ft. Cultural Arts Center. In 2017, the nonprofit Leland Fire and Rescue Department was merged into the Town government. Leland has more than doubled its population in the last 10 years alone and is considered one of North Carolina’s fastest growing towns to date.

ECONOMIC CONDITIONS AND OUTLOOK

Despite the ongoing global pandemic and financial crisis which continues to impact world economies, Leland continues to attract people to the area. Large volumes of residential construction are occurring to keep up with the rapid population growth. The Town is attracting and retaining businesses offering job opportunities and a variety of conveniently located retail, dining, and commercial businesses for our residents. The Town continues to prioritize mission critical services while maintaining its high level of commitment to the community. The overall economy and surrounding region have many economic trends which indicate Leland is well positioned to weather the rapid growth.

The Town finished the fiscal year in good financial condition. Overall, revenues exceeded projections due in part to increases in sales tax that were higher than anticipated. The Town began the fiscal year with a total fund balance of \$14,487 million and ended the year with a total fund balance of \$16,124 million.

BUDGET HIGHLIGHTS FY23-24

Ad Valorem Tax Rate - There is decrease in the tax rate from \$25.0 cents per \$100.00 of valuation down to \$23.0 cents per \$100.00 of valuation with this proposed budget.

Fire Fees – There is an increase in fire fees which will bring the fees up to the maximum allowed with the current fee structure.

New Employee Positions - The budget includes the addition of nineteen (19) new full-time employees, including (4) Police Officers, (1) Fire Logistics position, (1) Safety & Training Coordinator, (2) Maintenance Workers, (1) Grounds & Maintenance Supervisor, (5) Building Inspections positions, (2) Planner I positions, (1) Communications Specialist II, and (2) IT positions.

Radio Equipment for Public Safety - Over \$750,000 allocated to replace radio hardware for Police and Fire Departments in preparation for mandatory NC VIPER Program Upgrade (2025 deadline).

Parks, Recreation, and Cultural Resources: Operational Supplies/Equipment - Addition of a new electric kiln and (3) pottery wheels.

Planning Department: Professional/Contract Fees - Consultant for Integrated Mobility Plan (IMP).

Engineering: Stormwater and MS4 - Stormwater mapping, Stormwater upgrades, and Cape Fear River Watch and Clean Water Education Partnership.

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Streets & Grounds Department - (1) Rubber Tire Backhoe, (1) Dump Trailer, and (1) Asphalt Paving Machine for road repairs.

Police: Operational Supplies/Equipment - (5) Traffic light transfer switches and (2) Portable generators for traffic light emergency power.

Capital Improvement Projects - Baldwin Drive Improvements, Ocean Gate Plaza Improvements, John Sneed Lane Paving Design, FY24-25 Resurfacing Design, and US 17 Pedestrian Crossing.

FINANCIAL POLICIES

These fiscal policies are a statement of the guidelines and goals that will influence and guide the financial management practices of the Town. A financial policy that is adopted, adhered to, and regularly reviewed, is recognized as the cornerstone of sound financial management. The following financial policy statements are presented:

Investment Policies:

- **Safety:** Safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio.
- **Liquidity:** The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated.
- **Return:** The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints of safety and liquidity needs.
- **Stability:** The investment decisions will be made in a way that will maintain the Town's stable financial position.
- **Protection:** The Finance Director will ensure the Town has available funds to protect the Town from an emergency fiscal crisis by guaranteeing the continuance of service even in the event of an unforeseen occurrence.

Balanced Budget:

- Pursuant to North Carolina General Statutes 159-11, the Town will adopt a balanced budget.
- The North Carolina Local Government Budget and Fiscal Control Act defines a balanced budget as the sum of estimated net revenues and appropriated fund balance in each fund to be equal to appropriations in that fund.

Purchasing Policy:

- All Town employees will obtain a Purchase Order before making a financial obligation for the Town.
- The Town will follow the established guidelines for all formal and informal bids for qualifying apparatus, supplies, materials, equipment, and construction contracts.

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- Purchases must be necessary to perform the scope of work and must avoid acquisition of unnecessary or duplicative items.
- Strategic sourcing is considered with other departments and/or agencies who have similar needs to consolidate procurements and services to obtain better pricing.
- Documentation will be maintained detailing the history of all procurements.

GFOA CERTIFICATE OF ACHIEVEMENT PROGRAM

The Government Finance Officers Association of the United States and Canada (GFOA) awards the Certificate of Achievement for Excellence in Financial Reporting to Municipalities for their Annual Comprehensive Financial Reports (ACFR). The requirement is for the government to publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements. This is the Town of Leland's second time submitting for this prestigious award.

A Certificate of Achievement is valid for a period of one year only. The Town of Leland received its first ever GFOA Certificate of Achievement for the fiscal year 2022. Town staff believes the current comprehensive annual financial report will meet the Certificate of Achievement Program's requirements; therefore, the ACFR is being submitted to the GFOA to determine its eligibility for the Town's second certificate.

ACKNOWLEDGEMENTS

A special note of appreciation goes to the Town's auditor, Alan Thompson and his staff at Thompson, Price, Scott, & Adams Co, P.A. Without their dedicated support and assistance, the production of this document would not have been possible.

As required by North Carolina General Statute 159-34, a copy of this report will be filed with the Secretary of the North Carolina Local Government Commission. A copy will also be placed on file in the Clerk's office for public inspection.

Respectfully submitted,

David Hollis, Town Manager

Respectfully submitted,

Finance Director, Town of Leland

Carly Hagg, Finance Director

Brenda Bozeman
Mayor

Richard Holloman
Councilmember

Bob Campbell
Mayor Pro-Tem

Bill McHugh
Councilmember

Veronica Carter
Councilmember

David A. Hollis
Town Manager



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Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

**Town of Leland
North Carolina**

For its Annual Comprehensive
Financial Report
For the Fiscal Year Ended

June 30, 2022

Christopher P. Morill

Executive Director/CEO



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Town of Leland, North Carolina

List of Principal Officials

June 30, 2023

Town Council

Brenda Bozeman	Mayor
Bob Campbell	Mayor Pro Tem
Veronica Carter	Council Member
Richard Holloman	Council Member
Bill McHugh	Council Member

Town Officials

David A. Hollis	Town Manager
Missy Rhodes	Deputy Town Manager
Niel Brooks	Assistant Town Manager
Carly Hagg	Finance Director
Wyatt Richardson	Community Enrichment Director
Deborah O'Toole	Human Resources Director
Barnes Sutton	Economic & Community Development Director
Lynn Vetter	Public Works Director
Jeremy Humphries	Police Chief
John Grimes	Emergency Management Director
Sabrena Reinhardt	Administrative Manager/Town Clerk
Chris Langlois	Public Safety Director
Anthony Thomas	IT Director
Ronnie Hayes	Fire Chief
Benjamin Andrea	Planning and Inspection Director

**Town of Leland, North Carolina
Organizational Chart**



FINANCIAL SECTION



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Thompson, Price, Scott, Adams & Co, P.A.

**P.O Box 398
1626 S. Madison Street
Whiteville, NC 28472
Telephone (910) 642-2109
Fax (910) 642-5958**

**Alan W. Thompson, CPA
R. Bryon Scott, CPA
Gregory S. Adams, CPA**

INDEPENDENT AUDITORS' REPORT

To the Town Council
Town of Leland
Leland, North Carolina

Opinions

We have audited the accompanying financial statements of the governmental activities, each major fund, the aggregate discretely presented component units, and the aggregate remaining fund information of Town of Leland, North Carolina, as of and for the year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise Town of Leland's basic financial statements as listed in the table of contents.

In our opinion, based upon our audit, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, the aggregate discretely presented component units, and the aggregate remaining fund information of Town of Leland, North Carolina as of June 30, 2023, and the respective changes in financial position and the respective budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under these standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Town of Leland and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions. The financial statements of Leland Tourism Development Authority were not audited in accordance with *Government Auditing Standards*.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raises substantial doubt about Town of Leland's ability to continue as a going concern for the twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free of material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect material statement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercised professional judgement and maintained professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Town of Leland's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Town of Leland's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages 4 through 9, the Local Government Employees' Retirement System's Schedules of the Proportionate Share of the Net Pension Asset and Contributions on pages 38 through 39, respectively, the Firefighters' and Rescue Squad Workers' Pension Fund's Schedule of the Proportionate Share of Net Pension Liability on page 40 and the Law Enforcement Officers' Special Separation Allowance schedules of the Changes in Total Pension Liability and Total Pension Liability as a Percentage of Covered Payroll on pages 41 and 42 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements of Town of Leland, North Carolina. The combining and individual fund statements, budgetary schedules, and other schedules, as well as the accompanying Schedule of Expenditures of Federal and State Awards, as required by Title 2 *U.S. Code of Federal Regulations (CFR) Part 200*, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, and the State Single Audit Implementation Act, are presented for purpose of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America by us. In our opinion, based on our audit, the procedures performed as described above, the combining and individual fund financial statements, budgetary schedules, other schedules, and the Schedule of Expenditures of Federal and State Awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the annual report. The other information comprises the introductory information and the statistical sections but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance on thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statement, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated November 6, 2023 on our consideration of Town of Leland's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose the report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Town of Leland's internal control over financial reporting and compliance.

Thompson, Price, Scott, Adams & Co., P.A.

Thompson, Price, Scott, Adams & Co., P.A.

Whiteville, NC

November 6, 2023



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**Town of Leland
Management's Discussion and Analysis
June 30, 2023**

As management of the Town of Leland, we offer readers of the Town of Leland's financial statements this narrative overview and analysis of the financial activities of the Town of Leland for the fiscal year ended June 30, 2023. We encourage readers to read the information presented here in conjunction with additional information that we have furnished in the Town's financial statements, which follow this narrative.

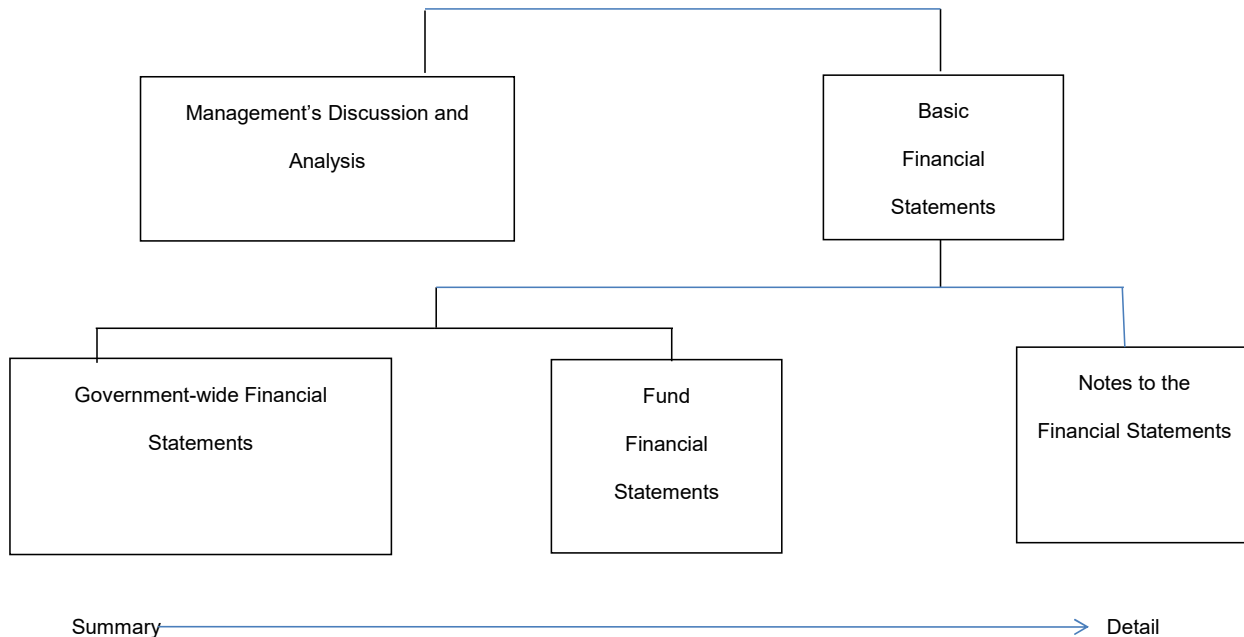
Financial Highlights

- The assets and deferred outflows of resources of Town of Leland exceeded its liabilities and deferred inflows of resources at the close of the fiscal year by \$126,169,753 (net position).
- The government's total net position increased by \$5,900,241.
- As of the close of the current fiscal year, the Town of Leland's governmental funds reported combined ending fund balances of \$25,750,139 with a decrease of \$38,391 in fund balance over the previous year.
- At the end of the current fiscal year, unassigned fund balance for the General Fund was \$11,727,089, or 28.32 percent of total general fund expenditures for the fiscal year.

Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to Town of Leland's basic financial statements. The Town's basic financial statements consist of three components; 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements (see Figure 1). The basic financial statements present two different views of the Town through the use of government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that will enhance the reader's understanding of the financial condition of the Town of Leland.

Required Components of Annual Financial Report
Figure 1



Basic Financial Statements

The first two statements (Exhibits 1 and 2) in the basic financial statements are the **Government-wide Financial Statements**. They provide both short and long-term information about the Town's financial status.

The next statements (Exhibits 3 through 8) are **Fund Financial Statements**. These statements focus on the activities of the individual parts of the Town's government. These statements provide more detail than the government-wide statements. There are four parts to the Fund Financial Statements: 1) the governmental funds statements; 2) the budgetary comparison statements; 3) the proprietary fund statements; and 4) the fiduciary fund statements.

Town of Leland
Management's Discussion and Analysis
June 30, 2023

The next section of the basic financial statements is the **notes**. The notes to the financial statements explain in detail some of the data contained in those statements. After the notes, **supplemental information** is provided to show details about the Town's non-major governmental funds and internal service funds, all of which are added together in one column on the basic financial statements. Budgetary information required by the General Statutes also can be found in this part of the statements.

Government-wide Financial Statements

The government-wide financial statements are designed to provide the reader with a broad overview of the Town's finances, similar in format to a financial statement of a private-sector business. The government-wide statements provide short and long-term information about the Town's financial status as a whole.

The two government-wide statements report the Town's net position and how it has changed. Net position is the difference between the total of the Town's assets and deferred outflows of resources and the total liabilities and deferred inflows of resources. Measuring net position is one way to gauge the Town's financial condition.

The government-wide statements are divided into three categories: 1) governmental activities; and 2) business-type activities; and 3) component units. The governmental activities include most of the Town's basic services such as administration, streets and highways, and inspections. Property taxes and state and federal grant funds finance most of these activities. The business-type activities are those that the Town charges customers to provide. This includes the water and sewer services offered by the Town of Leland. The final category is the component unit. Although legally separate from the Town, the Leland Tourism Development Authority is important to the Town. The Town exercises control over the Board by appointing its members. The Town no longer has business-type activities to present.

The government-wide financial statements are on Exhibits 1 and 2 of this report.

Fund Financial Statements

The fund financial statements (See Figure 2) provide a more detailed look at the Town's most significant activities. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Town of Leland, like all other governmental entities in North Carolina, uses fund accounting to ensure and reflect compliance (or non-compliance) with finance-related legal requirements, such as the General Statutes or the Town's budget ordinance. All of the funds of Town of Leland can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds – Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. Most of the Town's basic services are accounted for in governmental funds. These funds focus on how assets can readily be converted into cash flow in and out, and what monies are left at year-end that will be available for spending in the next year. Governmental funds are reported using an accounting method called *modified accrual accounting*, which provides a short term-spending focus. As a result, the governmental fund financial statements give the reader a detailed short-term view that helps him or her determine if there are more or less financial resources available to finance the Town's programs. The relationship between government activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is described in a reconciliation that is a part of the fund financial statements.

The Town of Leland adopts an annual budget for its General Fund, as required by the General Statutes. The budget is a legally adopted document that incorporates input from the citizens of the Town, the management of the Town, and the decisions of the Board about which services to provide and how to pay for them. It also authorizes the Town to obtain funds from identified sources to finance these current period activities. The budgetary statement provided for the General Fund demonstrates how well the Town complied with the budget ordinance and whether or not the Town succeeded in providing the services as planned when the budget was adopted. The budgetary comparison statement uses the budgetary basis of accounting and is presented using the same format, language, and classifications as the legal budget document. The statement shows four columns: 1) the original budget as adopted by the board; 2) the final budget as amended by the board; 3) the actual resources, charges to appropriations, and ending balances in the General Fund; and 4) the difference or variance between the final budget and the actual resources and charges. To account for the difference between the budgetary basis of accounting and the modified accrual basis, a reconciliation showing the differences in the reported activities is shown at the end of the budgetary statement.

Notes to the Financial Statements – The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements start after Exhibit 8.

Other Information – In addition to the basic financial statements and accompanying notes, this report includes certain required supplementary information concerning Town of Leland's progress in funding its obligation to provide pension benefits to its employees. Required supplementary information can be found directly after the notes.

Interdependence with Other Entities – The Town depends on financial resources flowing from, or associated with, both the Federal Government and the State of North Carolina. Because of this dependency, the Town is subject to changes in specific flows of intergovernmental revenues based on modifications to Federal and State laws and Federal and State appropriations. It is also subject to changes in investment earnings and assets values associated with U.S. Treasury Securities because of actions by foreign government and others holders of publicly held U.S. Treasury Securities.

Town of Leland
Management's Discussion and Analysis
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Government-Wide Financial Analysis

The Town of Leland's Net Position
Figure 2

	Governmental Activities		Business-Type Activities		Total	
	2023	2022	2023	2022	2023	2022
Current and other assets	\$ 36,217,667	\$ 34,362,902	\$ -	\$ -	\$ 36,217,667	\$ 34,362,902
Capital Assets	119,040,336	112,931,775	-	-	119,040,336	112,931,775
Total Assets	<u>155,258,003</u>	<u>147,294,677</u>	<u>-</u>	<u>-</u>	<u>155,258,003</u>	<u>147,294,677</u>
Deferred Outflows of Resources	6,370,803	3,635,125	-	-	6,370,803	3,635,125
Total Assets and Deferred Outflows of Resources	<u>161,628,806</u>	<u>150,929,802</u>	<u>-</u>	<u>-</u>	<u>161,628,806</u>	<u>150,929,802</u>
Long-term Liabilities Outstanding	25,612,161	19,075,254	-	-	25,612,161	19,075,254
Other Liabilities	5,614,785	4,525,315	-	-	5,614,785	4,525,315
Total Liabilities	<u>31,226,946</u>	<u>23,600,569</u>	<u>-</u>	<u>-</u>	<u>31,226,946</u>	<u>23,600,569</u>
Deferred Inflows of Resources	409,175	3,058,015	-	-	409,175	3,058,015
Total Liabilities and Deferred Inflows of Resources	<u>31,636,121</u>	<u>26,658,584</u>	<u>-</u>	<u>-</u>	<u>31,636,121</u>	<u>26,658,584</u>
Net Position:						
Net Investment in capital assets	105,170,131	97,843,275	-	-	105,170,131	97,843,275
Restricted	4,371,498	5,055,933	-	-	4,371,498	5,055,933
Unrestricted	16,628,124	17,370,304	-	-	16,628,124	17,370,304
Total Net Position	<u>\$ 126,169,753</u>	<u>\$ 120,269,512</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 126,169,753</u>	<u>\$ 120,269,512</u>

As noted earlier, net position may serve over time as one useful indicator of a government's financial condition. The assets and deferred outflows of the Town of Leland exceeded liabilities and deferred inflows by \$126,169,753 as of June 30, 2023. The Town's net position increased by \$5,900,241 for the fiscal year ended June 30, 2023. However, the largest portion (83.36%) reflects the Town's net investment in capital assets (e.g. land, buildings, machinery, and equipment) less any related debt still outstanding that was issued to acquire those items. The Town of Leland uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town of Leland's net investment in its capital assets is reported net of the outstanding related debt, the resources needed to repay that debt must be provided by other sources, since the capital assets cannot be used to liquidate these liabilities. An additional portion of the Town of Leland's net position, \$4,371,498, represents sources that are subject to external restrictions on how they may be used. The remaining balance of \$16,628,124 is unrestricted.

The following aspect of the Town's financial operations positively influenced the total unrestricted governmental net position, such as:

- Continued diligence in the collection of property taxes by maintaining a collection percentage of 99.70%.

Town of Leland
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The Town of Leland Changes in Net Position
Figure 3

	Governmental Activities		Business-type Activities		Total	
	2023	2022	2023	2022	2023	2022
Revenues:						
Program revenues:						
Charges for services	\$ 7,203,538	\$ 6,118,303	\$ -	\$ -	\$ 7,203,538	\$ 6,118,303
Operating grants and contributions	4,372,125	423,300	-	-	4,372,125	423,300
Capital grants and contributions	3,394,394	9,008,644	-	-	3,394,394	9,008,644
General revenues:						
Property taxes	10,726,839	9,954,998	-	-	10,726,839	9,954,998
Other taxes	12,517,122	10,504,493	-	-	12,517,122	10,504,493
Other	1,357,862	223,286	-	-	1,357,862	223,286
Total revenues	<u>39,571,880</u>	<u>36,233,024</u>	<u>-</u>	<u>-</u>	<u>39,571,880</u>	<u>36,233,024</u>
Expenses:						
Governing body	214,457	303,412	-	-	214,457	303,412
Administrative	2,309,620	1,638,286	-	-	2,309,620	1,638,286
Information Technology	1,717,682	1,218,299	-	-	1,717,682	1,218,299
Human Resources	321,008	313,766	-	-	321,008	313,766
Finance	762,538	610,517	-	-	762,538	610,517
Grounds and Maintenance	2,235,725	2,305,186	-	-	2,235,725	2,305,186
Engineering	11,878	-	-	-	11,878	-
Inspections	1,754,639	1,243,998	-	-	1,754,639	1,243,998
Police	6,059,849	4,686,847	-	-	6,059,849	4,686,847
Emergency Management	186,729	175,399	-	-	186,729	175,399
Fire	6,613,676	6,376,925	-	-	6,613,676	6,376,925
Planning	916,725	899,394	-	-	916,725	899,394
Streets/Powell Bill	6,923,941	2,829,431	-	-	6,923,941	2,829,431
Transportation	2,838,225	2,735,024	-	-	2,838,225	2,735,024
Parks and Recreation	525,052	1,016,261	-	-	525,052	1,016,261
Interest on long-term debt	279,895	313,806	-	-	279,895	313,806
Total expenses	<u>33,671,639</u>	<u>26,666,551</u>	<u>-</u>	<u>-</u>	<u>33,671,639</u>	<u>26,666,551</u>
Change in net position	<u>5,900,241</u>	<u>9,566,473</u>	<u>-</u>	<u>-</u>	<u>5,900,241</u>	<u>9,566,473</u>
Net position, beginning	<u>120,269,512</u>	<u>110,703,039</u>	<u>-</u>	<u>-</u>	<u>120,269,512</u>	<u>110,703,039</u>
Net position, ending	<u>\$ 126,169,753</u>	<u>\$ 120,269,512</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 126,169,753</u>	<u>\$ 120,269,512</u>

Governmental activities. Governmental activities increased the Town's net position by \$5,900,241. Of this increase, \$1,145,161 is for assets that were contributed by developers.

Financial Analysis of the Town's Funds

As noted earlier, the Town of Leland uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds. The focus of the Town of Leland's governmental funds is to provide information on near-term inflows, outflows, and balances of usable resources. Such information is useful in assessing Town of Leland's financing requirements.

The General Fund is the chief operating fund of the Town of Leland. At the end of the current fiscal year, Town of Leland's fund balance available in the General Fund was \$13,507,985, while total fund balance reached \$16,123,852. The Town currently has an available fund balance of 32.63% of general fund expenditures, while total fund balance represents 38.94% of the same amount.

The Property Acquisition Capital Projects Fund decreased by \$1,415,696. This decrease was due primarily to fleet vehicle purchases, including public safety and other town operations.

At June 30, 2023, the governmental funds of Town of Leland reported a combined fund balance of \$25,750,139, with a net decrease in fund balance of \$38,391.

General Fund Budgetary Highlights. During the fiscal year, the Town revised the budget on several occasions. Generally, budget amendments fall into one of three categories: 1) amendments made to adjust the estimates that are used to prepare the original budget ordinance once exact information is available; 2) amendments made to recognize new funding amounts from external sources, such as Federal and State grants; and 3) increases in appropriations that become necessary to maintain services.

**Town of Leland
Management's Discussion and Analysis
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Revenues were more than the budgeted amounts primarily because the Town received unrestricted intergovernmental funds that were more than anticipated. Expenditures were held in check to comply with its budgetary requirements.

Capital Asset and Debt Administration

Capital assets. The Town of Leland's investment in capital assets for its governmental and business– type activities as of June 30, 2023, totals \$120,105,136 (net of accumulated depreciation and amortization) an increase of 6.25% over the prior year. These assets include buildings, land, vehicles, infrastructure, equipment, and right to use assets for leases and IT subscriptions.

Major capital asset transactions during the year include:

- Land
- Vehicles and equipment
- Utility distribution and treatment expansion

**Town of Leland's Capital Assets
(net of depreciation/amortization)
Figure 4**

	Governmental Activities		Business-type Activities		Total	
	2023	2022	2023	2022	2023	2022
Land	\$ 7,905,549	\$ 6,280,210	\$ -	\$ -	\$ 7,905,549	\$ 6,280,210
Construction in Progress	8,727,891	7,776,267	-	-	8,727,891	7,776,267
Buildings	18,253,034	16,998,709	-	-	18,253,034	16,998,709
Infrastructure	39,610,461	37,270,067	-	-	39,610,461	37,270,067
Vehicles	1,949,373	1,784,752	-	-	1,949,373	1,784,752
Plant and Distribution	42,048,990	42,294,447	-	-	42,048,990	42,294,447
Equipment	545,038	527,323	-	-	545,038	527,323
Right to use assets:						
Leases	41,296	103,580	-	-	41,296	103,580
IT Subscriptions	1,023,504	-	-	-	1,023,504	-
Total	\$ 120,105,136	\$ 113,035,355	\$ -	\$ -	\$ 120,105,136	\$ 113,035,355

Additional information on the Town's capital assets can be found in Note III.A.4 to the Financial Statements.

Long-term Debt. As of June 30, 2023, Town of Leland had total debt outstanding of \$25,612,161. Of this, \$0 is debt backed by the full faith and credit of the Town of Leland.

**Town of Leland's Outstanding Debt
Figure 5**

	Governmental Activities		Business-type Activities		Total	
	2023	2022	2023	2022	2023	2022
Installment purchases	\$ 13,802,847	\$ 15,081,529	\$ -	\$ -	\$ 13,802,847	\$ 15,081,529
Lease Liabilities	44,467	110,551	-	-	44,467	110,551
IT Subscription Liabilities	1,087,691	-	-	-	1,087,691	-
Compensated Absences	736,619	655,154	-	-	736,619	655,154
Net Pension Liability (LGERS)	8,806,269	1,989,381	-	-	8,806,269	1,989,381
Total Pension Liability (LEOSSA)	1,134,268	1,238,639	-	-	1,134,268	1,238,639
Total	\$ 25,612,161	\$ 19,075,254	\$ -	\$ -	\$ 25,612,161	\$ 19,075,254

Town of Leland's Outstanding Debt. Town of Leland's total debt increased by \$6,536,907 (34.27% over the prior year) during the current fiscal year. The key factor in this increase were the increase in the liability to LGERS in the amount of \$6,816,888 relates to governmental activities.

North Carolina general statutes limit the amount of general obligation debt that a unit of government can issue to 8 percent of the total assessed value of taxable property located within that government's boundaries. The legal debt margin for Town of Leland is \$306,613,539. The Town of Leland does not have any authorized but un-issued debt at June 30, 2023.

The implementation of GASB 96 resulted in an increase in IT subscription liabilities for governmental activities of \$1,087,691 (\$1,041,237 was an increase to the beginning balance of liabilities and \$46,454 was the IT subscription arrangements the Town executed in the current year).

Additional information regarding the Town of Leland's long-term debt can be found in Note III.B.7 to the Financial Statements.

Town of Leland
Management's Discussion and Analysis
June 30, 2023

Economic Factors and Next Year's Budgets and Rates

The following key economic indicators reflect the growth and prosperity of the Town.

- Large volumes of residential construction continues to occur to keep up with the rapid population growth.
- The Town has increased staff to provide improved level of services to the growing population.
- The Town is attracting and retaining companies offering job opportunities and a variety of conveniently located retail, dining, and commercial businesses for our residents.
- Commencement of capital projects that will increase our appeal and bring more tourism to the area.

Budget Highlights for the General Fund Budget Fiscal Year Ending June 30, 2024

Ad Valorem Tax Rate - There is decrease in the tax rate from \$25.0 cents per \$100.00 of valuation down to \$23.0 cents per \$100.00 of valuation.

Fire Fees - There is an increase in fire fees which will bring the fees up to the maximum allowed with the current fee structure.

New Employee Positions - The budget includes the addition of nineteen (19) new full-time employees, including (4) Police Officers, (1) Fire Logistics position, (1) Safety & Training Coordinator, (2) Maintenance Workers, (1) Grounds & Maintenance Supervisor, (5) Building Inspections positions, (2) Planner I positions, (1) Communications Specialist II, and (2) IT positions.

Radio Equipment for Public Safety - Over \$750,000 allocated to replace radio hardware for Police and Fire Departments in preparation for mandatory NC VIPER Program Upgrade (2025 deadline).

Parks, Recreation, and Cultural Resources: Operational Supplies/Equipment - Addition of a new electric kiln and (3) pottery wheels.

Planning Department: Professional/Contract Fees - Consultant for Integrated Mobility Plan (IMP).

Engineering: Stormwater and MS4 - Stormwater mapping, Stormwater upgrades, and Cape Fear River Watch and Clean Water Education Partnership.

Streets & Grounds Department - (1) Rubber Tire Backhoe, (1) Dump Trailer, and (1) Asphalt Paving Machine for road repairs.

Police: Operational Supplies/Equipment - (5) Traffic light transfer switches and (2) Portable generators for traffic light emergency power

Capital Improvement Projects - Baldwin Drive Improvements, Ocean Gate Plaza Improvements, John Sneed Lane Paving Design, FY24-25 Resurfacing Design, and US 17 Pedestrian Crossing.

Requests for Information

This report is designed to provide an overview of the Town's finances for those with an interest in this area. Questions concerning any of the information found in this report or requests for additional information should be directed to the following:

David Hollis
Town Manager
Town of Leland
102 Town Hall Drive
Leland, NC 28451
Telephone: (910) 371-0148
dhollis@townofleland.com

BASIC FINANCIAL STATEMENTS



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TOWN OF LELAND, NORTH CAROLINA
Statement of Net Position
June 30, 2023

	Primary Government		Leland Tourism Development Authority
	Governmental Activities	Total	
ASSETS			
Current Assets:			
Cash and Cash Equivalents	\$ 23,836,612	\$ 23,836,612	\$ 364,443
Receivables (net):			
Ad Valorem Taxes	45,248	45,248	-
Occupancy Tax	-	-	18,731
Accounts	104,494	104,494	-
Prepaid Items	6,060	6,060	-
Due from Other Governments	2,422,017	2,422,017	-
Restricted Cash and Cash Equivalents	8,738,436	8,738,436	-
Total Current Assets	35,152,867	35,152,867	383,174
Noncurrent Assets			
Capital Assets			
Land, Nondepreciable Improvements, and Construction in Progress	16,633,440	16,633,440	-
Other Capital Assets, Net of Depreciation	102,406,896	102,406,896	-
Right to use assets, net of amortization	1,064,800	1,064,800	-
Total Noncurrent Assets	120,105,136	120,105,136	-
Total Assets	155,258,003	155,258,003	383,174
DEFERRED OUTFLOWS OF RESOURCES			
Pension Deferrals	6,370,803	6,370,803	-
Total deferred outflows of resources	6,370,803	6,370,803	-
LIABILITIES			
Current Liabilities:			
Accounts Payable and Accrued Liabilities	417,198	417,198	-
Customer Deposits	5,117,350	5,117,350	-
Accrued Interest	80,237	80,237	-
Unearned revenue	3,822,932	3,822,932	-
Current Portion of Long-term Debt	3,112,931	3,112,931	-
Total Current Liabilities	12,550,648	12,550,648	-
Long-term liabilities:			
Net pension liability (LGERS)	8,806,269	8,806,269	-
Total pension liability (LEOSSA)	1,134,268	1,134,268	-
Compensated absences	736,619	736,619	-
Due in more than one year	11,822,074	11,822,074	-
Total Long-Term Liabilities	22,499,230	22,499,230	-
Total Liabilities	35,049,878	35,049,878	-
DEFERRED INFLOWS OF RESOURCES			
Pension Deferrals	409,175	409,175	-
Total deferred inflows of resources	409,175	409,175	-
NET POSITION			
Net investment in capital assets	105,170,131	105,170,131	-
Restricted for:			
Transportation	88,894	88,894	-
Stabilization by State Statute	2,575,257	2,575,257	18,731
Inspection	1,698,088	1,698,088	-
Drug Forfeiture	9,259	9,259	-
Unrestricted	16,628,124	16,628,124	364,443
Total Net Position	\$ 126,169,753	\$ 126,169,753	\$ 383,174

The notes to the financial statements are an integral part of this statement.

TOWN OF LELAND, NORTH CAROLINA

Statement of Activities

For the Year Ended June 30, 2023

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Primary Government		Leland Tourism Development Authority
					Governmental Activities	Total	
Primary government:							
Governmental activities:							
Governing Body	\$ 214,457	\$ -	\$ -	\$ -	\$ (214,457)	\$ (214,457)	\$ -
Administration	2,309,620	-	3,980,481	-	1,670,861	1,670,861	-
Information Technology	1,717,682	-	-	-	(1,717,682)	(1,717,682)	-
Human Resources	321,008	-	-	-	(321,008)	(321,008)	-
Finance	762,538	-	-	-	(762,538)	(762,538)	-
Fleet and Facilities	2,235,725	-	331,607	-	(1,904,118)	(1,904,118)	-
Inspections	1,754,639	2,315,354	(115,476)	-	445,239	445,239	-
Engineering	11,878	-	-	-	(11,878)	(11,878)	-
Police	6,059,849	-	175,513	-	(5,884,336)	(5,884,336)	-
Emergency Management	186,729	-	-	-	(186,729)	(186,729)	-
Fire	6,613,676	4,614,496	-	-	(1,999,180)	(1,999,180)	-
Planning	916,725	-	-	21,700	(895,025)	(895,025)	-
Streets & Grounds / Powell Bill	6,923,941	-	-	714,943	(6,208,998)	(6,208,998)	-
Transportation	2,838,225	-	-	2,657,751	(180,474)	(180,474)	-
Parks and Recreation	525,052	273,688	-	-	(251,364)	(251,364)	-
Interest on long-term debt	279,895	-	-	-	(279,895)	(279,895)	-
Total governmental activities	<u>33,671,639</u>	<u>7,203,538</u>	<u>4,372,125</u>	<u>3,394,394</u>	<u>(18,701,582)</u>	<u>(18,701,582)</u>	<u>-</u>
Total primary government	<u>\$ 33,671,639</u>	<u>\$ 7,203,538</u>	<u>\$ 4,372,125</u>	<u>\$ 3,394,394</u>	<u>(18,701,582)</u>	<u>(18,701,582)</u>	<u>-</u>
Component unit:							
Leland Tourism Development Authority	\$ 229,028	\$ -	\$ -	\$ -	-	-	(229,028)
General revenues:							
Property taxes, levied for general purpose					10,726,839	10,726,839	-
Other taxes and licenses					12,517,122	12,517,122	208,860
Investment Earnings					1,126,932	1,126,932	-
Gain (Loss) on Disposal					76,746	76,746	-
Miscellaneous					154,184	154,184	-
Transfers					-	-	-
Total general revenues, special items, and transfers					<u>24,601,823</u>	<u>24,601,823</u>	<u>208,860</u>
Change in Net Position					5,900,241	5,900,241	(20,168)
Net position, beginning					120,269,512	120,269,512	403,342
Net position, ending					<u>\$ 126,169,753</u>	<u>\$ 126,169,753</u>	<u>\$ 383,174</u>

TOWN OF LELAND, NORTH CAROLINA

Balance Sheet
 Governmental Funds
 June 30, 2023

	Major Funds			Total Non-Major Funds	Total Governmental Funds
	General	ARPA Fund	Property Acquisition Capital Project Fund		
ASSETS					
Cash and cash equivalents	\$ 14,219,122	\$ -	7,547,460	\$ 2,070,030	\$ 23,836,612
Restricted Cash	5,215,504	3,522,932	-	-	8,738,436
Receivables (net):					
Ad Valorem Taxes	41,884	-	-	-	41,884
Accounts Receivable	46,951	-	-	57,543	104,494
Prepaid Items	6,060	-	-	-	6,060
Due from Other Governments	2,422,017	-	-	-	2,422,017
Due from other funds	48,746	-	-	-	48,746
Total assets	\$ 22,000,284	\$ 3,522,932	\$ 7,547,460	\$ 2,127,573	\$ 35,198,249
LIABILITIES AND FUND BALANCES					
Liabilities:					
Accounts payable and accrued liabilities	\$ 417,198	\$ -	\$ -	\$ -	\$ 417,198
Due to other funds	-	-	-	48,746	48,746
Unearned revenue	300,000	3,522,932	-	-	3,822,932
Deposits	5,117,350	-	-	-	5,117,350
Total liabilities	5,834,548	3,522,932	-	48,746	9,406,226
DEFERRED INFLOWS OF RESOURCES	41,884	-	-	-	41,884
Fund balances:					
Nonspendable:					
Prepaid	6,060	-	-	-	6,060
Restricted:					
Stabilization by State statute	2,517,714	-	-	57,543	2,575,257
Inspection	1,698,088	-	-	-	1,698,088
Streets	88,894	-	-	-	88,894
Drug Forfeiture	9,259	-	-	-	9,259
Committed:					
Public Safety (LEO Separation)	76,748	-	-	-	76,748
Assigned:					
Capital Projects	-	-	7,547,460	-	7,547,460
Planning	-	-	-	877,516	877,516
Parks and Recreation	-	-	-	1,192,514	1,192,514
Unassigned:	11,727,089	-	-	(48,746)	11,678,343
Total fund balances	16,123,852	-	7,547,460	2,078,827	25,750,139
Total liabilities, deferred inflows of resources, and fund balances	\$ 22,000,284	\$ 3,522,932	\$ 7,547,460	\$ 2,127,573	\$ 35,198,249

TOWN OF LELAND, NORTH CAROLINA
Balance Sheet
Governmental Funds
June 30, 2023

Amounts reported for governmental activities in the Statements of Net Position are different because:

Total Governmental Fund Balance		\$ 25,750,139
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.		
Gross capital assets at historical costs	176,889,075	
Accumulated depreciation	<u>(57,848,739)</u>	119,040,336
Right to use assets used in governmental activities are not financial resources and are therefore not reported in the funds (net of accumulated amortization).		
Right to Use Assets	2,025,129	
Accumulated amortization	<u>(960,329)</u>	1,064,800
Deferred outflows of resources:		
Contributions to the pension plan in the current fiscal year		
LGERS	1,463,840	
LEOSSA	<u>-</u>	1,463,840
Pension related deferrals		
LGERS		4,516,178
LEOSSA		390,785
Other long-term assets (accrued interest receivable from taxes) are not available to pay for current-period expenditures and therefore are deferred		
Accrued interest - taxes		3,364
Deferred inflows of resources:		
Liabilities for earned revenues considered deferred inflows of resources in fund statements.		
Ad valorem Taxes		41,884
Pension related deferrals		
LGERS	(115,602)	
LEOSSA	<u>(293,573)</u>	(409,175)
Long-term liabilities are not due and payable in the current period and therefore are not reported in the funds.		
Installment purchase obligations	(13,802,847)	
Lease liabilities	(44,467)	
IT subscription liabilities	(1,087,691)	
Accrued interest payable	(80,237)	
Compensated absences	(736,619)	
Net pension liability (LGERS)	(8,806,269)	
Total pension liability (LEOSSA)	<u>(1,134,268)</u>	<u>(25,692,398)</u>
Net position of governmental activities		<u>\$ 126,169,753</u>

TOWN OF LELAND, NORTH CAROLINA
 General Fund
 Statement of Revenues, Expenditures, and Changes in Fund Balances
 Budget and Actual
 For the Year Ended June 30, 2023

	Major Funds			Total Non-Major Funds	Total Governmental Funds
	General Fund	ARPA Fund	Property Acquisition Capital Project Fund		
REVENUES					
Ad valorem taxes	\$ 10,715,480	\$ -	\$ -	\$ -	\$ 10,715,480
Other taxes and licenses	1,673	-	-	-	1,673
Unrestricted intergovernmental	11,907,480	-	-	-	11,907,480
Restricted intergovernmental	795,504	3,980,481	311,083	19,866	5,106,934
Permits and fees	7,811,508	-	-	-	7,811,508
Investment earnings	1,102,834	-	24,098	-	1,126,932
Miscellaneous	215,443	-	-	15,488	230,931
Total revenues	<u>32,549,922</u>	<u>3,980,481</u>	<u>335,181</u>	<u>35,354</u>	<u>36,900,938</u>
EXPENDITURES					
Governing Body	214,457	-	-	-	214,457
Administration	1,783,121	-	-	-	1,783,121
Information Technology	3,387,744	-	-	-	3,387,744
Human Resources	320,239	-	-	-	320,239
Finance	764,728	-	-	-	764,728
Fleet and Facilities	1,281,178	-	3,479,617	-	4,760,795
Police	5,319,272	-	-	-	5,319,272
Emergency Management	183,040	-	-	-	183,040
Fire	6,122,099	-	2,671,228	-	8,793,327
Inspections	1,833,670	-	-	-	1,833,670
Planning	863,762	-	-	189,497	1,053,259
Streets & Grounds / Powell Bill	7,264,315	-	100,032	-	7,364,347
Parks and Recreation	1,078,671	-	-	254,922	1,333,593
Debt Service:					
Principal	2,078,682	-	-	-	2,078,682
Interest and Other Charges	289,777	-	-	-	289,777
Total expenditures	<u>32,784,755</u>	<u>-</u>	<u>6,250,877</u>	<u>444,419</u>	<u>39,480,051</u>
Excess (deficiency) of revenues over expenditures	<u>(234,833)</u>	<u>3,980,481</u>	<u>(5,915,696)</u>	<u>(409,065)</u>	<u>(2,579,113)</u>
OTHER FINANCING SOURCES (USES)					
Installment Purchase Obligations Issued	800,000	-	-	-	800,000
Lease liabilities issued	1,740,722	-	-	-	1,740,722
Transfers from other funds	10,488,351	-	4,500,000	427,870	15,416,221
Transfers to other funds	(11,157,870)	(3,980,481)	-	(277,870)	(15,416,221)
Total other financing sources and uses	<u>1,871,203</u>	<u>(3,980,481)</u>	<u>4,500,000</u>	<u>150,000</u>	<u>2,540,722</u>
Net change in fund balance	1,636,370	-	(1,415,696)	(259,065)	(38,391)
Fund balance, beginning	<u>14,487,482</u>	<u>-</u>	<u>8,963,156</u>	<u>2,337,892</u>	<u>25,788,530</u>
Fund balances-ending	<u>\$ 16,123,852</u>	<u>\$ -</u>	<u>\$ 7,547,460</u>	<u>\$ 2,078,827</u>	<u>\$ 25,750,139</u>

The notes to the financial statements are an integral part of this statement.

TOWN OF LELAND, NORTH CAROLINA
 General Fund
 Statement of Revenues, Expenditures, and Changes in Fund Balances
 Budget and Actual
 For the Year Ended June 30, 2023

Amounts reported for governmental activities in the statement of activities are different because:

Net changes in fund balances - total governmental funds	\$	(38,391)
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the costs of those assets is allocated over their estimated useful lives and reported as depreciation expense.		
Capital outlay expenditures which are capitalized	7,865,121	
Contributed Capital that is not recorded on the fund statements	2,659,585	
Depreciation Expense	(4,416,145)	
Gain (Loss) on Disposal of Assets	<u>-</u>	6,108,561
Right to use assets used in governmental activities are not financial resources and are therefore not reported in the funds (net of accumulated amortization).		
Right to Use Assets - IT subscription	1,860,118	
Amortization Expense - IT subscription	(836,614)	
Amortization Expense - Leased assets	<u>(62,284)</u>	961,220
Contributions to the pension plan in the current fiscal year are not included on the Statement of Activities		
LGERS		1,463,840
Benefit payments and pension administration costs for LEOSSA		
		-
Revenues in the statement of activities that do not provide current financial resources are not reported as revenue in the funds.		
Change in unavailable revenue for tax revenues	9,838	
Interest earned on ad valorem taxes	<u>1,520</u>	11,358
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net position. This amount is the net effect of these differences in the treatment of long-term debt and related items.		
New long-term debt issued	(800,000)	
Debt retirement	2,078,682	
Lease principal payments	66,084	
IT subscription liabilities issued	(1,740,722)	
IT subscription principal payments	653,031	
Decrease in accrued interest payable	<u>9,882</u>	266,957
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds:		
Pension expense -LGERS	(2,611,772)	
Pension expense -LEOSSA	(180,067)	
Compensated absences	<u>(81,465)</u>	<u>(2,873,304)</u>
Total Change in net position of governmental activities	\$	<u><u>5,900,241</u></u>

TOWN OF LELAND, NORTH CAROLINA
 General Fund
 Statement of Revenues, Expenditures, and Changes in Fund Balances
 Budget and Actual
 For the Year Ended June 30, 2023

	General Fund			Variance With Final Budget Positive (Negative)
	Original Budget	Final Budget	Actual Amounts	
Revenues:				
Ad valorem taxes	\$ 11,525,000	\$ 11,525,000	\$ 10,715,480	\$ (809,520)
Other taxes and licenses	1,000	1,000	1,673	673
Unrestricted intergovernmental	11,550,000	11,550,000	11,907,480	357,480
Restricted intergovernmental	1,483,000	1,483,000	795,231	(687,769)
Permits and fees	7,276,500	7,626,500	7,811,508	185,008
Investment earnings	2,000	2,000	1,102,834	1,100,834
Miscellaneous	5,819	155,818	215,443	59,625
Total revenues	<u>31,843,319</u>	<u>32,343,318</u>	<u>32,549,649</u>	<u>206,331</u>
Expenditures				
Governing Body	265,000	265,000	214,457	50,543
Administration	1,830,000	2,130,000	1,783,121	346,879
Information Technology	1,735,000	3,997,000	3,387,744	609,256
Human Resources	420,000	420,000	320,239	99,761
Finance	915,000	915,000	764,728	150,272
Fleet and Facilities	1,460,000	1,460,000	1,281,178	178,822
Police	5,856,513	6,072,513	5,319,272	753,241
Emergency Management	195,000	195,000	183,040	11,960
Fire	6,690,000	6,780,000	6,122,099	657,901
Inspections	1,943,319	1,943,319	1,833,670	109,649
Planning	1,190,000	1,190,000	863,762	326,238
Streets & Grounds / Powell Bill	8,843,233	13,443,233	7,264,315	6,178,918
Parks and Recreation	1,095,000	1,145,000	1,078,671	66,329
Debt Service	2,370,000	2,370,000	2,368,459	1,541
Total expenditures	<u>34,808,065</u>	<u>42,326,065</u>	<u>32,784,755</u>	<u>9,541,310</u>
Revenues over (under) expenditures	<u>(2,964,746)</u>	<u>(9,982,747)</u>	<u>(235,106)</u>	<u>9,747,641</u>
Other financing sources (uses):				
Debt issuance	800,000	800,000	800,000	-
Lease liabilities issued	-	2,250,000	1,740,722	(509,278)
Reserve for future expenses	(250,000)	(250,000)	-	250,000
Fund Balance Appropriated	3,054,747	12,322,747	-	(12,322,747)
Transfers from Other Funds	1,986,681	6,507,870	10,488,351	3,980,481
Transfers to Other Funds	(2,626,682)	(11,647,870)	(11,157,870)	490,000
Total other financing sources (uses)	<u>2,964,746</u>	<u>9,982,747</u>	<u>1,871,203</u>	<u>(8,111,544)</u>
Revenues and other financing sources over expenditures and other financing uses	<u>-</u>	<u>-</u>	<u>1,636,097</u>	<u>1,636,097</u>
Net Change in Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>1,636,097</u>	<u>\$ 1,636,097</u>
Fund balance, beginning			<u>14,478,496</u>	
Fund balance, ending			<u>\$ 16,114,593</u>	

The notes to the financial statements are an integral part of this statement.

TOWN OF LELAND, NORTH CAROLINA
 General Fund
 Statement of Revenues, Expenditures, and Changes in Fund Balances
 Budget and Actual
 For the Year Ended June 30, 2023

A legally budgeted Drug Forfeitures Capital Reserve Fund is consolidated into the General Fund for reporting purposes:

Restricted Intergovernmental Revenue	\$	273
Fund Balance, beginning of year		8,986
		<u>9,259</u>
Fund Balance - End of Year (Consolidated)	\$	<u>16,123,852</u>

Town of Leland
Notes to the Financial Statements
For the Year Ended June 30, 2023

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Town of Leland and its discretely presented component unit conform to generally accepted accounting principles as applicable to governments. The following is a summary of the more significant accounting policies:

A. Reporting Entity

The Town of Leland is a municipal corporation that is governed by an elected mayor and a five member council. As required by generally accepted accounting principles, these financial statements present the Town and its component unit, a legally separate entity for which the Town is financially accountable. The discretely presented component unit presented below is reported in a separate column in the Town's financial statements in order to emphasize that it is legally separate from the Town.

Leland Tourism Development Authority

The Leland Tourism Development Authority is a municipal corporation, which is governed by a five member Board of Commissioners appointed by the Town of Leland, the primary government that has the ability to impose its will. The Leland Tourism Development Authority, which has a June 30 year-end, is presented as if it were a proprietary fund (discrete presentation). Complete financial statements for the authority may be obtained from the entity's administrative offices at Leland Tourism Development Authority, 102 Town Hall Drive, Leland, NC 28451.

B. Basis of Presentation – Basis of Accounting

Government-wide Statements: The statement of net position and the statement of activities display information about the primary government and its component unit. These statements include the financial activities of the overall government. Eliminations have been made to minimize the double counting of internal activities. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions.

The statement of activities presents a comparison between direct expenses and program revenues for each function of the Town's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expense allocations that have been made in the funds have been reversed for the statement of activities. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements. The fund financial statements provide information about the Town's funds. Separate statements for each fund category – *governmental and proprietary* – are presented. The town has no fiduciary funds to report. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as non-major funds.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Non-operating revenues, such as subsidies, result from non-exchange transactions. Other non-operating revenues are ancillary activities such as investment earnings.

The Town reports the following major governmental funds:

General Fund -This fund is the general operating fund of the Town. The General Fund accounts for all financial resources except those that are required to be accounted for in another fund. The primary revenue sources are ad valorem taxes, State grants, and various other taxes and licenses. The primary expenditures are for administration, police, inspections, and parks and recreation. Additionally, the Town has legally adopted a Drug Forfeitures, Capital Reserve Fund. Under GASB 54 guidance these funds are consolidated in the General Fund. The budgetary comparison for these funds has been included in the supplemental information.

ARPA Fund - This fund is used to account for the revenues and expenditures for the American Rescue Plan Act.

Property & Facility Capital Project Fund - This fund is used to account for general property acquisitions and facility work for the Town.

The Town reports the following non-major governmental funds:

Parks Capital Project Fund. This fund is used to account for the park construction.

Westgate Senior Apartment Housing Capital Project Fund. This fund is used to account for the repayment of a CDBG loan from the construction of the Westgate Senior Apartment Housing Complex.

Leland MS Sidewalk Capital Project Fund. This fund is used to account for construction and improvements of the Leland MS Sidewalk.

Town of Leland
Notes to the Financial Statements
For the Year Ended June 30, 2023

Old Fayetteville MUP Capital Project Fund. This fund is used to account for planning and construction.

Old Fayetteville/Village Rd Ped Loop Capital Project Fund. This fund is used to account for planning and construction.

Village Road MUP Extension Capital Project Fund. This fund is used to account for planning and construction.

CDBG Capital Project Fund. This fund is used to account for planning and construction of the CDBG grant.

C. Measurement Focus, Basis of Accounting

In accordance with North Carolina General Statutes, all funds of the Town are maintained during the year using the modified accrual basis of accounting.

Government-wide, Proprietary, and Fiduciary Fund Financial Statements – The government-wide and proprietary fund financial statements are reported using the economic resources measurement focus. The government-wide financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Non-exchange transactions, in which the Town gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Amounts reported as program revenues include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Governmental Fund Financial Statements – Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

The Town considers all revenues available if they are collected within 90 days after year-end, except for property taxes. Ad valorem property taxes are not accrued as a revenue because the amount is not susceptible to accrual. At June 30, taxes receivable are materially past due and are not considered to be an available resource to finance the operations of the current year. As of September 1, 2013, State law altered the procedures for the assessment and collection of property taxes on registered motor vehicles in North Carolina. Effective with this change in the law, Town of Leland is responsible for billing and collecting the property taxes on registered motor vehicles on behalf of all municipalities and special tax districts. Property taxes are due when vehicles are registered. The billed taxes are applicable to the fiscal year in which they are received. Uncollected taxes that were billed in periods prior to September 1, 2013 and for limited registration plates are shown as a receivable in these financial statements and are offset by deferred inflows of resources.

Sales taxes and certain intergovernmental revenues, such as utilities franchise tax, collected and held by the State at year-end on behalf of the Town are recognized as revenue. Intergovernmental revenues and sales and services are not susceptible to accrual because generally they are not measurable until received in cash. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been satisfied. Under the terms of grant agreements, the Town funds certain programs by a combination of specific cost-reimbursement grants, categorical block grants, and general revenues. Thus when program expenses are incurred, there are both restricted and unrestricted net position available to finance the program. It is the Town's policy to first apply cost-reimbursement grant resources to such programs, followed by categorical block grants, and then by general revenues.

D. Budgetary Data

The Town's budgets are adopted as required by the North Carolina General Statutes. An annual budget is adopted for the General Fund, Powell Bill Fund, Powell Bill Paving Capital Project Fund, State Drug Forfeitures Capital Reserve Fund, Old Fayetteville MUP Capital Project Fund, Westgate Senior Apartment Housing Capital Project Fund, Leland MS Sidewalk Capital Project Fund, Old Fayetteville/Village Rd Ped Loop Capital Project Fund, Village Road MUP Ext Capital Project Fund, and the CDBG Capital Project Fund.

All annual appropriations lapse at the fiscal year end. All budgets are prepared using the modified accrual basis of accounting. Expenditures may not legally exceed appropriations at the functional level for all annually budgeted funds and at the project level for the multi-year funds. The governing board must approve all amendments. During the year, several immaterial amendments to the original budget were necessary. The budget ordinance must be adopted by July 1 of the fiscal year or the governing board must adopt an interim budget that covers that time until the annual ordinance can be adopted.

Town of Leland
Notes to the Financial Statements
For the Year Ended June 30, 2023

E. Assets, Liabilities and Fund Equity

1. Deposits and Investments

All deposits of the Town and the Leland Tourism Development Authority are made in board-designated official depositories and are secured as required by State law [G.S.159-31]. The Town may designate, as an official depository, any bank or savings association whose principal office is located in North Carolina. Also, the Town and the Leland Tourism Development Authority may establish time deposit accounts such as NOW and Super-NOW accounts, money market accounts, and certificates of deposit.

State law [G.S.159-30(c)] authorizes the Town and the Leland Tourism Development Authority to invest in obligations of the United States or obligations fully guaranteed both as to principal and interest by the United States; obligations of the State of North Carolina; bonds and notes of any North Carolina local government or public authority; high quality issues of commercial paper and bankers' acceptances and the North Carolina Capital Management Trust (NCCMT). The Town and the Authority's investments are reported at fair value. The NCCMT Government Portfolio, a SEC-registered (2a-7) money market mutual fund, is measured at fair value. Because the NCCMT Government Portfolio has a weighted average maturity of less than 90 days, it is presented as an investment with a maturity of less than 6 months.

In accordance with State law, the Town and Leland Tourism Development Authority have invested in securities which are callable and which provide for periodic interest rate increases in specific increments until maturity. These investments are reported at fair values as determined by quoted market prices.

2. Cash and Cash Equivalents

The Town pools money from several funds to facilitate disbursement and investment and to maximize investment income. Therefore, all cash and investments are essentially demand deposits and are considered cash and cash equivalents. Leland Tourism Development Authority considers demand deposits and investments purchased with an original maturity of three months or less, which are not limited as to use, to be cash and cash equivalents.

3. Restricted Assets

Cash collected for drug forfeiture and seizures are classified as restricted assets for the General Fund because their use is completely restricted by the U.S. Department of Justice, to the purpose for which they were received. Powell bill funds are also classified as restricted cash because it can be expended only for the purposes of maintaining, repairing, constructing, reconstructing or widening of local streets per G.S.136-41.1 through 136-41.4. Deposits held by the Town as performance guarantees are restricted until the terms are satisfied.

Town of Leland Restricted Cash

Governmental Activities	
General Fund:	
Streets / Powell Bill	\$ 88,894
Drug Forfeiture	9,260
Contract Deposits	5,117,350
ARPA	<u>3,522,932</u>
Total Governmental Activities	<u>8,738,436</u>
 Total Restricted Cash	 <u><u>\$ 8,738,436</u></u>

4. Ad Valorem Taxes Receivable

In accordance with State law [G.S.105-347 and G.S.159-13(a)], the Town levies ad valorem taxes on property other than motor vehicles on July 1, the beginning of the fiscal year. The taxes are due on September 1 (lien date); however, penalties and interest do not accrue until the following January 6. These taxes are based on the assessed values as of January 1, 2022.

5. Allowance for Doubtful Accounts

All receivables that historically experience uncollectible accounts are shown net of an allowance for doubtful accounts. This amount is estimated by analyzing the percentage of receivables that were written off in prior years.

6. Inventories and Prepaid Items

The inventories of the Town, and Leland Tourism Development Authority are valued at cost (first-in, first-out), which approximates market. The Town's General Fund inventory consists of expendable supplies that are recorded as expenditures when purchased.

Town of Leland
Notes to the Financial Statements
For the Year Ended June 30, 2023

7. Capital Assets

Capital assets are defined by the government as assets with an initial, individual cost of more than a certain cost and an estimated useful life in excess of two years. Minimum capitalization costs are as follows: land, buildings, and infrastructure, \$100,000; furniture, equipment, and vehicles, \$5,000. Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated capital assets are received prior to June 30, 2015 are recorded at their estimated fair value at the date of donation. Donated capital assets received after June 30, 2015 are recorded at acquisition value. All other purchased or constructed capital assets are reported at cost or estimated historical cost. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

The Town's capital assets also include certain right to use assets. These right to use assets arise in association with agreements where the Town reports a lease or agreements where the Town reports an Information Technology (IT) Subscription in accordance with the requirements of GASB 87 and GASB 96, respectively.

The right to use lease assets are initially measured at an amount equal to the initial measurement of the related lease liability plus any lease payments made at or prior to the start of the lease term, less lease incentives received from the lessor at or prior to the start of the lease term, and plus ancillary charges necessary to place the lease asset into service. The right to use lease assets are amortized on a straight-line basis over the life of the related lease.

The right to use IT subscription assets are initially measured at an amount equal to the initial measurement of the subscription liability plus any subscription payments made at the start of the subscription term, if applicable, plus capitalizable initial implementation costs at the start of the subscription term, less any incentives received from the IT subscription vendor at the start of the subscription term. Subscription payments, as well as payments for capitalizable implementation costs made before the start of the subscription term should be reported as a prepayment (asset). Such prepayments should be reduced by any incentives received from the same vendor before the start of the subscription term if a right of offset exists. The net amount of the prepayments and incentives should be reported as an asset or liability, as appropriate, before the start of the subscription term at which time the amount should be included in the initial measurement of the subscription asset. The right to use subscription assets should be amortized on a straight-line basis over the subscription term.

Capital assets of the Town are depreciated on a straight-line basis over the following estimated useful lives:

	<u>Years</u>
Buildings and Improvements	40
Infrastructure	25-40
Vehicles	5
Furniture and Equipment	5

8. Deferred outflows/inflows of resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *Deferred Outflows of Resources*, represents a consumption of net assets that applies to a future period and so will not be recognized as an expense or expenditure until then. The Town has one item that meets this criterion, contributions made to the pension plan in the 2023 fiscal year. In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *Deferred Inflows of Resources*, represents an acquisition of net assets that applies to a future period and so will not be recognized as revenue until then. The Town has several items that meet the criterion for this category – prepaid taxes, property taxes receivable, and pension deferrals.

9. Long-Term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method that approximates the effective interest method. Bonds payable are reported net of the applicable bond premiums or discount. Bond issuance costs, except for prepaid insurance costs, are expensed in the reporting period in which they are incurred. Prepaid insurance costs are expensed over the life of the debt.

In fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Town of Leland
Notes to the Financial Statements
For the Year Ended June 30, 2023

10. Compensated Absences

The vacation policies of the Town provide for the accumulation of up to 240 hours earned vacation leave with such leave being fully vested when earned. For the Town's government-wide and proprietary funds, an expense and a liability for compensated absences and the salary-related payments are recorded as the leave is earned.

The sick leave policies of the Town provide for an unlimited accumulation of earned sick leave. Sick leave does not vest, but any unused sick leave accumulated at the time of retirement may be used in the determination of length of service for retirement benefit purposes. Since the Town does not have any obligation for the accumulated sick leave until it is actually taken, no accruals for sick leave have been made.

11. Net Position/Fund Balances

Net Position

Net position in government-wide and proprietary fund financial statements are classified as net investment in capital assets, restricted, and unrestricted. Restricted net position represents constraints on resources that are either a) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or b) imposed by law through State statute.

Fund Balances

In the governmental fund financial statements, fund balance is composed of five classifications designed to disclose the hierarchy of constraints placed on how fund balance can be spent.

The governmental fund types classify fund balance as follows:

Nonspendable Fund Balance - This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

Restricted Fund Balance - This classification includes revenue sources that are restricted to specific purposes externally imposed by creditors or imposed by law.

Restricted for Stabilization of State Statute - North Carolina G.S. 159-8 prohibits units of government from budgeting or spending a portion of their fund balance. This is one of several statutes enacted by the North Carolina State Legislature in the 1930's that were designed to improve and maintain the fiscal health of local government units. Restricted by State Statute (RSS), is calculated at the end of each fiscal year for all annually budgeted funds. The calculation in G.S. 159-8(a) provides a formula for determining what portion of fund balance is available for appropriation. The amount of fund balance not available for appropriation is what is known as "restricted by State statute". *Appropriated fund balance in any fund shall not exceed the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts, as those figures stand at the close of the fiscal year next preceding the budget.* Per GASB guidance, RSS is considered a resource upon which a restriction is "imposed by law through constitutional provisions or enabling legislation." RSS is reduced by inventories and prepaids as they are classified as nonspendable. Outstanding encumbrances are included within RSS. RSS is included as a component of Restricted Net Position and Restricted Fund Balance on the face of the balance sheet.

Restricted for Streets – Powell Bill portion of fund balance that is restricted by revenue source for street construction and maintenance expenditures. This amount represents the balance of the total unexpended Powell Bill funds.

Restricted for Inspection – portion of fund balance that is restricted by G.S. § 160D-402(d).

Restricted for Drug Forfeitures and Seizures – portion of fund balance that is restricted by the U.S. Department of Justice.

Committed Fund Balance - Portion of fund balance that can only be used for specific purpose imposed by majority vote of Town of Leland's governing body (highest level of decision making authority). Any changes or removal of specific purposes requires majority action by the governing body.

Committed for Public Safety - portion of fund balance that has been committed for use for LEO Separation.

Assigned Fund Balance - portion of fund balance that the Town of Leland governing board has budgeted.

Assigned for Capital Projects – portion of fund balance that has been assigned for various capital projects.

Assigned for Planning – portion of fund balance that has been assigned for planning purposes.

Assigned for Parks and Recreation - portion of fund balance that has been assigned for projects within the parks and recreation department.

Town of Leland
Notes to the Financial Statements
For the Year Ended June 30, 2023

Unassigned Fund Balance - portion of fund balance that has not been restricted, committed, or assigned to specific purposes or other funds.

12. Defined Benefit Cost-Sharing Plans

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows or resources related to pensions, and pension expense, information about the fiduciary net position of the Local Governmental Employees' Retirement System (LGERS) and additions to/deductions from LGERS' fiduciary net position have been determined on the same basis as they are reported by LGERS. For this purpose, plan member contributions are recognized in the period in which the contributions are due. The Town of Leland employer contributions are recognized when due and the Town of Leland has a legal requirement to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of LGERS. Investments are reported at fair value.

For purposes of measuring the net pension expense, information about the fiduciary net position of the Firefighters' and Rescue Squad Workers' Pension Fund (FRSWPF) and additions to/deductions from FRSWPF's fiduciary net position have been determined on the same basis as they are reported by FRSWPF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

II. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

None noted.

III. DETAIL NOTES ON ALL FUNDS

A. Assets

1. Deposits

All of the deposits of the Town and the Leland Tourism Development Authority are either insured or collateralized by using one of two methods. Under the Dedicated Method, all deposits exceeding the federal depository insurance coverage level are collateralized with securities held by the Town's or the Leland Tourism Development Authority's agents in these units' names. Under the Pooling Method, which is a collateral pool, all uninsured deposits are collateralized with securities held by the State Treasurer's agent in the name of the State Treasurer. Since the State Treasurer is acting in a fiduciary capacity for the Town and the Authority, these deposits are considered to be held by the Town's agents in their names. The amount of the pledged collateral is based on an approved averaging method for noninterest bearing deposits and the actual current balance for interest-bearing deposits. Depositories using the Pooling Method report to the State Treasurer the adequacy of their pooled collateral covering uninsured deposits. The State Treasurer does not confirm this information with the Town, Leland Tourism Development Authority or with the escrow agent.

Because of the inability to measure the exact amounts of collateral pledged for the Town, or Leland Tourism Development Authority under the Pooling Method, the potential exists for under-collateralization, and this risk may increase in periods of high cash flows. However, the State Treasurer of North Carolina enforces strict standards of financial stability for each depository that collateralizes public deposits under the Pooling Method. The Town has no formal policy regarding custodial credit risk for deposits, but relies on the State Treasurer to enforce standards of minimum capitalization for all pooling method financial institutions and to monitor them for compliance. The Town complies with the provisions of G.S. 159-31 when designating official depositories and verifying that deposits are properly secured. Leland Tourism Development Authority has no formal policy regarding custodial credit risk for deposits.

At June 30, 2023, the Town's deposits had a carrying amount of \$3,065,986 and a bank balance of \$3,221,190. Of the bank balance, \$250,000 was covered by federal depository insurance and the remainder was covered by collateral held under the pooling method. At June 30, 2023, the Town's petty cash fund totaled \$450. The carrying amount of deposits for Leland Tourism Development Authority was \$364,442 and the bank balance was \$364,442. Of the bank balance, \$250,000 was covered by federal depository insurance.

2. Investments

At June 30, 2023, the Town's investment balances were as follows:

Investment by Type	Valuation Measurement Method	Book Value at 6/30/2023	Maturity	Rating
NC Capital Management Trust Government Portfolio	Fair Value Level 1	\$ 29,508,411	N/A	AAAm
Total:		\$ 29,508,411		

Town of Leland
Notes to the Financial Statements
For the Year Ended June 30, 2023

All investments are measured using the market approach: using prices and other relevant information generated by market transactions involving identical or comparable assets or a group of assets.

Level of fair value hierarchy: Level 1 debt securities are valued using directly observable, quoted prices (unadjusted) in active markets for identical assets. Level 2 debt securities are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' benchmark quoted prices.

Interest Rate Risk. The Town has no formal investment policy regarding interest rate risk. As a means of limiting its exposure to fair value losses arising from rising interest rates, the Town's internal investment policy limits at least half of the Town's investment portfolio to maturities of less than 12 months. Also, the Town's internal management policy requires purchases of securities to be laddered with staggered maturity dates and limits all securities to a final maturity of no more than two years.

Credit risk. The Town has no formal policy regarding credit risk but has internal management procedures that limits the Town's investments to the provisions of G.S. 159-30 and restricts the purchase of securities to the highest possible ratings whenever particular types of securities are rated. The Town's investment in the NC Capital Management Trust Government Portfolio carried a credit rating of AAAm by Standard & Poor's and AAA-mf by Moody's Investors Service as of June 30, 2023.

3. Receivables - Allowances for Doubtful Accounts

The amounts presented in the Balance Sheet and the Statement of Net Position for the year ended June 30, 2023 are net of the following allowances for doubtful accounts:

Fund	June 30, 2023
General Fund	
Taxes Receivable	\$ 16,000
Total	\$ 16,000

4. Capital Assets

Primary Government

Capital asset activity for the year ended June 30, 2023, was as follows:

	Beginning Balances June 30, 2022	Additions	Retirements	Ending Balances June 30, 2023
Governmental Activities				
Capital assets not being depreciated:				
Land	\$ 6,280,210	\$ 1,625,339	\$ -	\$ 7,905,549
Construction in Progress	7,776,267	5,872,997	(4,921,373)	8,727,891
Total capital assets not being depreciated	14,056,477	7,498,336	(4,921,373)	16,633,440
Capital assets being depreciated:				
Buildings & Improvements	26,572,766	2,102,874	-	28,675,640
Equipment	1,364,805	275,649	-	1,640,454
Vehicles	6,003,391	1,022,041	(259,782)	6,765,650
Infrastructure	59,571,555	4,066,534	-	63,638,089
Collection / Distribution System (ILA)	59,055,157	480,645	-	59,535,802
Total Capital assets being depreciated	152,567,674	7,947,743	(259,782)	160,255,635
Less accumulated depreciation for:				
Buildings & Improvements	9,574,057	848,549		10,422,606
Equipment	837,482	257,934		1,095,416
Vehicles	4,218,639	857,420	(259,782)	4,816,277
Infrastructure	22,301,488	1,726,140		24,027,628
Collection / Distribution System (ILA)	16,760,710	726,102		17,486,812
Total accumulated depreciation	53,692,376	4,416,145	(259,782)	57,848,739
Total capital assets being depreciated, net	98,875,298	3,531,598	-	102,406,896
Capital assets being amortized:				
Right to use assets:				
Leased Equipment	165,011	-	-	165,011
IT Subscriptions	-	1,860,118	-	1,860,118
Total Capital assets being amortized	165,011	1,860,118	-	2,025,129

Town of Leland
Notes to the Financial Statements
For the Year Ended June 30, 2023

Less accumulated amortization for:

Right to use assets:				
Leased Equipment	61,431	62,284	-	123,715
IT Subscriptions	-	836,614	-	836,614
Total accumulated amortization	61,431	898,898	-	960,329
Total capital assets being amortized, net	103,580	961,220	-	1,064,800
Governmental activities capital assets, net	\$ 113,035,355	\$ 11,991,154	\$ (4,921,373)	\$ 120,105,136

Depreciation / amortization expenses were charged to functions of the primary government as follows:

Governmental activities	Depreciation / Amortization
General Government	\$ 1,510,190
Public Safety	946,940
Cultural & Recreational	19,689
Environmental Protection	888,845
Transportation	1,949,379
Total depreciation / amortization expense	\$ 5,315,043

B. Liabilities

1. Pension Plan Obligations

a. Local Governmental Employees' Retirement System of North Carolina

Plan Description. The Town of Leland is a participating employer in the statewide Local Governmental Employees' Retirement System (LGERS), a cost-sharing multiple-employer defined benefit pension plan administered by the State of North Carolina. LGERS membership is comprised of general employees and local law enforcement officers (LEOs) of participating local governmental entities. Article 3 of G.S. Chapter 128 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. Management of the plan is vested in the LGERS Board of Trustees, which consists of 13 members - nine appointed by the Governor, one appointed by the State Senate, one appointed by the State House of Representatives, and the State Treasurer and State Superintendent, who serve as ex-officio members. The Local Governmental Employees' Retirement System is included in the Annual Comprehensive Financial Report for the State of North Carolina. The State's Annual Comprehensive Financial Report includes financial statements and required supplementary information for LGERS. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454, or at www.osc.nc.gov.

Benefits Provided. LGERS provides retirement and survivor benefits. Retirement benefits are determined as 1.85% of the member's average final compensation times the member's years of creditable service. A member's average final compensation is calculated as the average of a member's four highest consecutive years of compensation. Plan members are eligible to retire with full retirement benefits at age 65 with five years of creditable service, at age 60 with 25 years of creditable service, or at any age with 30 years of creditable service. Plan members are eligible to retire with partial retirement benefits at age 50 with 20 years of creditable service or at age 60 with five years of creditable service (age 55 for firefighters). Survivor benefits are available to eligible beneficiaries of members who die while in active service or within 180 days of their last day of service and who have either completed 20 years of creditable service regardless of age (15 years of creditable service for firefighters and rescue squad members who are killed in the line of duty) or have completed five years of service and have reached age 60. Eligible beneficiaries may elect to receive a monthly Survivor's Alternate Benefit for life or a return of the member's contributions. The plan does not provide for automatic post-retirement benefit increases. Increases are contingent upon actuarial gains of the plan.

LGERS plan members who are LEOs are eligible to retire with full retirement benefits at age 55 with five years of creditable service as an officer, or at any age with 30 years of creditable service. LEO plan members are eligible to retire with partial retirement benefits at age 50 with 15 years of creditable service as an officer. Survivor benefits are available to eligible beneficiaries of LEO members who die while in active service of within 180 days of their last day of service and who also have either completed 20 years of creditable service regardless of age, or have completed 15 years of service as a LEO and have reached age 50, or have completed five years of creditable service as a LEO and have reached age 55, or have completed 15 years of creditable service as a LEO if killed in the line of duty. Eligible beneficiaries may elect to receive a monthly Survivor's Alternate Benefit for life or a return of the member's contributions.

Contributions. Contribution provisions are established by General Stature 128-30 and may be amended only by the North Carolina General Assembly. Town of Leland employees are required to contribute 6% of their compensation. Employer contributions are actuarially determined and set annually by the LGERS Board of Trustees. The Town of Leland contractually required contribution rate for the year ended June 30, 2023, was 13.04% of compensation for law enforcement officers and 12.10% for general employees and firefighters, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year. Contributions to the pension plan from the Town of Leland were \$1,463,840 for the year ended June 30, 2023.

Town of Leland
Notes to the Financial Statements
For the Year Ended June 30, 2023

Refunds of Contributions - Town employees who have terminated service as a contributing member of LGERS, may file an application for a refund of their contributions. By state law, refunds to members with at least five years of service include 4% interest. State law requires a 60 day waiting period after service termination before the refund may be paid. The acceptance of a refund payment cancels the individual's right to employer contributions or any other benefit provided by LGERS.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2023, the Town reported a liability of \$8,806,269 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2022. The total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2021. The total pension liability was then rolled forward to the measurement date of June 30, 2022 utilizing update procedures incorporating the actuarial assumptions. The Town's proportion of the net pension liability was based on a projection of the Town's long-term share of future payroll covered by the pension plan, relative to the projected future payroll covered by the pension plan of all participating LGERS employers, actuarially determined. At June 30, 2022 (measurement date), the Town's proportion was 0.15610%, which was an increase of 0.02640% from its proportion measured as of June 30, 2021.

For the year ended June 30, 2023, the Town recognized pension expense of \$ 2,611,772. At June 30, 2023, the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 379,454	\$ 37,203
Changes of assumptions	878,668	-
Net difference between projected and actual earnings on pension plan investments	2,910,564	-
Changes in proportion and differences between Town contributions and proportionate share of contributions	347,492	78,399
Town contributions subsequent to the measurement date	1,463,840	
Total	\$ 5,980,018	\$ 115,602

\$1,463,840 reported as deferred outflows of resources related to pensions resulting from Town contributions subsequent to the measurement date will be recognized as an increase of the net pension asset in the year ended June 30, 2024. Other amounts reported as deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:	
2024	\$ 1,381,703
2025	1,226,699
2026	405,526
2027	1,386,648
2028	-
Thereafter	-
	\$ 4,400,576

Actuarial Assumptions. The total pension liability in the December 31, 2021 actuarial valuation was determined using the following actuarial assumptions, applied to all periods in the measurement:

Inflation	2.50 percent
Salary Increases	3.25 to 8.25 percent, including inflation and productivity factor
Investment rate of return	6.50 percent, net of pension plan investment expense, including inflation

The plan currently uses mortality tables that vary by age, gender, employee group (i.e. general, law enforcement officer) and health status (i.e. disabled and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

The actuarial assumptions used in the December 31, 2021 valuation were based on the results of an actuarial experience study for the period January 1, 2015 through December 31, 2019.

Future ad hoc COLA amounts are not considered to be substantively automatic and are therefore not included in the measurement.

Town of Leland
Notes to the Financial Statements
For the Year Ended June 30, 2023

The projected long-term investment returns and inflation assumptions are developed through review of current and historical capital markets data, sell-side investment research, consultant whitepapers, and historical performance of investment strategies. Fixed income expectations of forward yields projected and interpolated for multiple tenor and over multiple year horizons. Global public equity return projections are established through analysis of the equity risk premium and the fixed income return projections. Other asset categories and strategies' return projections reflect the foregoing and historical data analysis. These projections are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates for each major asset class as of June 30, 2023 are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Fixed Income	33.0%	0.9%
Global Equity	38.0%	6.5%
Real Estate	8.0%	5.9%
Alternatives	8.0%	8.2%
Credit	7.0%	5.0%
Inflation Protection	6.0%	2.7%
Total	<u>100.0%</u>	

The information above is based on 30 year expectations developed with the consulting actuary for the 2021 asset liability and investment policy study for the North Carolina retirement Systems, including LGERS. The long-term nominal rates of return underlying the real rates of return are arithmetic annualized figures. The real rates of return are calculated from nominal rates by multiplicatively subtracting a long-term inflation assumption of 3.00%. All rates of return and inflation are annualized.

Discount rate. The discount rate used to measure the total pension liability was 6.50%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rate and that contributions from employers will be made at statutorily required rates, actuarially determined. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of the current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Town's proportionate share of the net pension asset to changes in the discount rate. The following presents the Town's proportionate share of the net pension asset calculated using the discount rate of 6.50 percent, as well as what the Town's proportionate share of the net pension asset or net pension liability would be if it were calculated using a discount rate that is one percentage point lower (5.50 percent) or one percentage point higher (7.50 percent) than the current rate:

	1% Decrease (5.50%)	Discount Rate (6.50%)	1% Increase (7.50%)
Town's proportionate share of the net pension liability (asset)	\$ 15,894,182	\$ 8,806,269	\$ 2,965,418

Pension plan fiduciary net position. Detailed information about the pension plan's fiduciary net position is available in the separately issued Annual Comprehensive Financial Report for the State of North Carolina.

b. Law Enforcement Officers' Special Separation Allowance

1. Plan Description

The Town of Leland administers a public employee retirement system (the Separation Allowance), a single-employer defined benefit pension plan that provides retirement benefits to the Town's qualified sworn law enforcement officers under the age of 62 who have completed at least 30 years of creditable service or have attained 55 years of age and have completed five or more years of creditable service. The Separation Allowance is equal to 0.85 percent of the annual equivalent of the base rate of compensation most recently applicable to the officer for each year of creditable service. The retirement benefits are not subject to any increases in salary or retirement allowances that may be authorized by the General Assembly. Article 12D of G.S. Chapter 143 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly.

All full-time Town law enforcement officers are covered by the Separation Allowance. At December 31, 2021, the Separation Allowance's membership consisted of:

Retirees receiving benefits	0
Terminated plan members entitled to but not yet receiving benefits	0
Active plan members	<u>39</u>
Total	<u>39</u>

Town of Leland
Notes to the Financial Statements
For the Year Ended June 30, 2023

2. Summary of Significant Accounting Policies:

Basis of Accounting. The Town has chosen to fund the Separation Allowance on a pay as you go basis. Pension expenditures are made from the General Fund, which is maintained on the modified accrual basis of accounting. Benefits are recognized when due and payable in accordance with the terms of the plan.

The Separation Allowance has no assets accumulated in a trust that meets the criteria which are outlined in GASB Statement 73.

3. Actuarial Assumptions

The entry age actuarial cost method was used in the December 31, 2021 valuation. The total pension liability in the December 31, 2021 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50 percent
Salary increases	3.25 to 7.75 percent, including inflation and productivity factor
Discount rate	4.31 percent

The discount rate is based on the yield of the S&P Municipal Bond 20 Year High Grade Rate Index.

Mortality rates are based on the Pub-2010 Mortality tables with adjustments for mortality improvements based on Scale MP-2019.

4. Contributions.

The Town is required by Article 12D of G.S. Chapter 143 to provide these retirement benefits and has chosen to fund the amounts necessary to cover the benefits earned on a pay as you go basis through appropriations made in the General Fund operating budget. There were no contributions made by employees. The Town's obligation to contribute to this plan is established and may be amended by the North Carolina General Assembly. Administration costs of the Separation Allowance are financed through investment earnings. The Town paid \$0 as benefits came due for the reporting period.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2023, the Town reported a total pension liability of \$1,134,268. The total pension liability was measured as of December 31, 2022 based on a December 31, 2021 actuarial valuation. The total pension liability was then rolled forward to the measurement date of December 31, 2022 utilizing update procedures incorporating the actuarial assumptions. For the year ended June 30, 2023, the Town recognized pension expense of \$180,067.

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 164,403	\$ 6,289
Changes of assumptions	226,382	287,284
Town benefit payments and plan administrative expense made subsequent to the measurement date	-	-
Total	\$ 390,785	\$ 293,573

\$0 reported as deferred outflows of resources related to pensions resulting from benefit payments made and administrative expenses incurred subsequent to the measurement date will be recognized as a decrease of the total pension liability in the year ended June 30, 2024. Other amounts reported as deferred outflows and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:

2024	\$ 51,059
2025	45,489
2026	47,130
2027	19,012
2028	(21,191)
Thereafter	(44,287)

Town of Leland
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For the Year Ended June 30, 2023

Sensitivity of the Town's total pension liability to changes in the discount rate. The following presents the Town's total pension liability calculated using the discount rate of 4.31 percent, as well as what the Town's total pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (3.31 percent) or 1-percentage-point higher (5.31 percent) than the current rate:

	1% Decrease (3.31%)	Discount Rate (4.31%)	1% Increase (5.31%)
Total pension liability	\$ 1,265,912	\$ 1,134,268	\$ 1,016,305

Schedule of Changes in Total Pension Liability Law Enforcement Officers' Special Separation Allowance

	2023
Beginning balance	\$ 1,238,639
Service Cost	101,927
Interest on the total pension liability	27,869
Changes of benefit terms	-
Differences between expected and actual experience in the measurement of the total pension liability	53,140
Changes of assumptions or other inputs	(287,307)
Benefit payments	-
Other changes	-
Ending balance of the total pension liability	<u>\$ 1,134,268</u>

The plan currently uses mortality tables that vary by age, and health status (i.e. disabled and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

The actuarial assumptions used in the December 31, 2021 valuation were based on the results of an actuarial experience study completed by the Actuary for the Local Governmental Employees' Retirement System for the five year period ending December 31, 2019.

Total Expense, Liabilities, and Deferred Outflows and Inflows of Resources of Related to Pensions

Following is information related to the proportionate share and pension expense for all pension plans:

	LGERS	LEOSSA	Total
Pension Expense	\$ 2,611,772	\$ 180,067	\$ 2,791,839
Pension Liability	8,806,269	1,134,268	9,940,537
Proportionate share of the net pension liability	0.15610%	n/a	
Deferred of Outflows of Resources			
Differences between expected and actual experience	379,454	164,403	543,857
Changes of assumptions	878,668	226,382	1,105,050
Net difference between projected and actual earnings on plan investments	2,910,564	-	2,910,564
Changes in proportion and differences between contributions and proportionate share of contributions	347,492	-	347,492
Benefit payments and administrative costs paid subsequent to the measurement date	1,463,840	-	1,463,840
Deferred of Inflows of Resources			
Differences between expected and actual experience	37,203	6,289	43,492
Changes of assumptions	-	287,284	287,284
Net difference between projected and actual earnings on plan investments	-	-	-
Changes in proportion and differences between contributions and proportionate share of contributions	78,399	-	78,399

Town of Leland
Notes to the Financial Statements
For the Year Ended June 30, 2023

c. Supplemental Retirement Income Plan for Law Enforcement Officers

Plan Description - The Town contributes to the Supplemental Retirement Income Plan (Plan), a defined contribution pension plan administered by the Department of the State Treasurer and a Board of Trustees. The Plan provides retirement benefits to law enforcement officers employed by the Town. Article 5 of G.S. Chapter 135 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Supplemental Retirement Income Plan for Law Enforcement Officers is included in the Annual Comprehensive Financial Report (ACFR) for the State of North Carolina. The State's ACFR includes the pension trust fund financial statements for the Internal Revenue Code Section 401(k) plan that includes the Supplemental Retirement Income Plan for Law Enforcement Officers. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454.

Funding Policy - Article 12E of G.S. Chapter 143 requires that the Town contribute each month an amount equal to five percent of each officer's salary, and all amounts contributed are vested immediately. Also, the law enforcement officers may make voluntary contributions to the plan. Contributions for the year ended June 30, 2023 were \$195,577, which consisted of \$139,181 from the Town and \$56,396 from the law enforcement officers.

All Other Employees

Plan Description - All other employees have the option of contributing to the Supplemental Retirement Plan of North Carolina 401(k). This plan is a defined contribution pension plan and participation is optional.

Funding Policy - The Town contributes each month an amount equal to five percent of each employee's salary, and all amounts contributed are vested immediately. The employees may also make voluntary contributions to the plan. Contributions for the year ended June 30, 2023 equaled \$640,466, which consisted of \$456,040 from the Town and \$184,426 from the employees.

2 Fire Fighters' and Rescue Squad Workers' Pension Fund

Plan Description. The State of North Carolina contributes, on behalf of the Town of Leland, to the Firefighter's and Rescue Squad Workers' Pension Fund (Fund), a cost-sharing multiple-employer defined benefit pension plan with a special funding situation administered by the State of North Carolina. The Fund provides pension benefits for eligible fire and rescue squad workers who have elected to become members of the fund. Article 86 of G.S. Chapter 58 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. Management of the plan is vested in the LGERS Board of Trustees, which consists of 13 members - nine appointed by the Governor, one appointed by the state Senate, one appointed by the state House of Representatives, and the State Treasurer and State Superintendent, who serve as ex-officio members. The Firefighter's and Rescue Squad Workers' Pension Fund is included in the Annual Comprehensive Financial Report (ACFR) for the State of North Carolina. The State's ACFR includes financial statements and required supplementary information for the Firefighter's and Rescue Squad Workers' Pension Fund. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454, or at www.osc.nc.gov.

Benefits Provided. FRSWPF provides retirement and survivor benefits. The present retirement benefit is \$170 per month. Plan members are eligible to receive the monthly benefit at age 55 with 20 years of creditable service as a firefighter or rescue squad worker, and have terminated duties as a firefighter or rescue squad worker. Eligible beneficiaries of member who die before beginning to receive the benefit will receive the amount paid by the member and contribution paid on the member's behalf into the plan. Eligible beneficiaries of members who die after beginning to receive benefits will be paid the amount the member contributed minus the benefits collected.

Contributions. Plan members are required to contribute \$10 per month to the plan. The State, a non-employer contributor, funds the plan through appropriations. The Town actually makes the \$10 per month members contribution to the Fund. Contribution provisions are established by General Statute 58-86 and may be amended only by the North Carolina General Assembly. For the fiscal year ending June 30, 2023, the State contributed \$19,352,000 to the plan. The Town's proportionate share of the State's contribution is \$14,158.

Refunds of Contributions - Plan members who are no longer eligible or choose not to participate in the plan may file an application for a refund of their contributions. Refunds include the member's contributions and contributions paid by others on the member's behalf. No interest will be paid on the amount of the refund. The acceptance of a refund payment cancels the individual's right to employer contributions or any other benefit provided by FRSWPF.

Town of Leland
Notes to the Financial Statements
For the Year Ended June 30, 2023

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2023, the Town reported no liability for its proportionate share of the net pension liability, as the State provides 100% pension support to the Town through its appropriations to the FRSWPF. The total portion of the net pension liability that was associated with the Town and supported by the State was \$14,384. The net pension liability was measured as of June 30, 2022. The total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2021. The total pension liability was then rolled forward to the measurement date of June 30, 2022, utilizing update procedures incorporating the actuarial assumptions. The Town's proportion of the net pension liability was based on a projection of the Town's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers. As the Town is not projected to make any future contributions to the plan, its proportionate share at June 30, 2023 and at June 30, 2022 was 0%.

For the year ended June 30, 2023, the Town recognized pension expense of \$3,713 and revenue of \$3,713 for support provided by the State. At June 30, 2022, the Town reported no deferred outflows of resources and no deferred inflows of resources related to pensions.

Actuarial Assumptions. The total pension liability in the December 31, 2019 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50 percent
Salary increases	Not applicable
Investment rate of return	6.50 percent, net of pension plan investment expenses, including inflation

For more information regarding actuarial assumptions, including mortality tables, the actuarial experience study, the consideration of future ad hoc COLA amounts, the development of the projected long-term investment returns, and the asset allocation policy refer to the discussion of actuarial assumption for the LGERS plan in Section a. of this note.

Discount rate. The discount rate used to measure the total pension liability was 6.50%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rate and that contributions from employers will be made at statutorily required rates, actuarially determined. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of the current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Pension plan fiduciary net position. Detailed information about the pension plan's fiduciary net position is available in the separately issued Annual Comprehensive Financial Report for the State of North Carolina.

3 Other Employment Benefits

The Town has elected to provide death benefits to employees through the Death Benefit Plan for members of the Local Governmental Employees' Retirement System (Death Benefit Plan), a multiple-employer, State-administered, cost-sharing plan funded on a one-year term cost basis. The beneficiaries of those employees who die in active service after one year of contributing membership in the System, or who die within 180 days after retirement or termination of service and have at least one year of contributing membership service in the System at the time of death are eligible for death benefits. Lump sum death benefit payments to beneficiaries are equal to the employee's 12 highest months' salary in a row during the 24 months prior to the employee's death, but the benefit may not exceed \$50,000 or be less than \$25,000. Because all death benefit payments are made from the Death Benefit Plan and not by the Town, the Town does not determine the number of eligible participants. The Town has no liability beyond the payment of monthly contributions. The contributions to the Death Benefit Plan cannot be separated between the post-employment benefit amount and the other benefit amount. Contributions are determined as a percentage of monthly payroll based upon rates established annually by the State. Separate rates are set for employees not engaged in law enforcement and for law enforcement officers. The Town considers these contributions to be immaterial.

Town of Leland
Notes to the Financial Statements
For the Year Ended June 30, 2023

4 Deferred Outflows and Inflows of Resources

The Town has several deferred outflows of resources. Deferred outflows of resources is comprised of the following:

Contributions to pension plan in current fiscal year - LGERS	\$ 1,463,840
Benefit payments made and administrative expenses for LEOSSA	-
Differences between expected and actual experience	
LGERS	379,454
LEOSSA	164,403
Changes of assumptions	
LGERS	878,668
LEOSSA	226,382
Net difference between projected and actual	
LGERS	2,910,564
Changes in proportion and differences between employer contributions and proportionate share of contributions	
LGERS	347,492
Total Deferred outflows	\$ 6,370,803

Deferred inflows of resources is comprised of the following:

Taxes receivable, less penalties	\$ 41,884
Pension deferrals:	
Changes in assumptions	
LEOSSA	287,284
Differences between expected and actual experience	
LGERS	37,203
LEOSSA	6,289
Changes in proportion and differences between employer contributions and proportionate share of contributions	
LGERS	78,399
Total Deferred Inflows	\$ 451,059

5 Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Town participates in three self-funded risk financing pools administered by the North Carolina League of Municipalities. Through these pools, the Town obtains general liability and auto liability coverage of \$1 million per occurrence, property coverage up to the total insurance values of the property policy, workers' compensation coverage up to statutory limits, and employee health coverage up to \$2 million lifetime limit. The pools are reinsured through commercial companies for single occurrence claims against general liability, auto liability and property in excess of \$500,000 and \$300,000 up to statutory limits for workers' compensation. The pools are reinsured for annual employee health claims in excess of \$150,000. The property liability pool has an aggregate limit for the total property losses in a single year, with the reinsurance limit based upon a percentage of the total insurance values.

The Town carries commercial coverage for all other risks of loss. There have been no significant reductions in insurance coverage from the previous year and settled claims have not exceeded coverage in any of the past three fiscal years. The finance officer and tax collector are bonded for \$1,000,000 and \$50,000 respectively.

The Town carries no flood insurance through the National Flood Insurance Plan (NFIP), as they are considered to be in a low-risk area.

6 Claims, Judgments and Contingent Liabilities

At June 30, 2023, the Town was a defendant to various lawsuits. In the opinion of the Town's management and the Town's attorney, the ultimate effect of these legal matters will not have a material adverse effect on the Town's financial position.

Town of Leland
Notes to the Financial Statements
For the Year Ended June 30, 2023

7 Long-Term Obligations

a. Leases

The Town has entered into agreements to lease certain equipment. The lease agreements qualify as other than short-term leases under GASB 87 and, therefore, have been recorded at the present value of the future minimum lease payments as of the date of their inception.

On 07/01/2021, the Town entered into a 31 month lease as Lessee for the use of a Printer. An initial lease liability was recorded in the amount of \$156,499. As of 06/30/2023, the value of the lease liability is \$38,594. The Town is required to make monthly fixed payments ranging from \$4,215 to \$5,551. The lease has an interest rate of 2.05%. The value of the right to use asset as of 06/30/2023 of \$156,499 with accumulated amortization of \$121,161 is included with Equipment on the Lease Class activities table found below.

On 02/21/2022, the Town entered into a 31 quarter lease as Lessee for the use of a Postage Machine. An initial lease liability was recorded in the amount of \$8,512. As of 06/30/2023, the value of the lease liability is \$5,873. The Town is required to make quarterly fixed payments of \$445. The lease has an interest rate of 1.91%. The value of the right to use asset as of 06/30/2023 of \$8,512 with accumulated amortization of \$2,554 is included with Equipment on the Lease Class activities table found below.

Amount of Lease Assets by Major Classes of Underlying Asset

Asset Class	As of Fiscal Year-End	
	Lease Asset Value	Accumulated Amortization
Equipment	\$ 165,011	\$ 123,715
Total Leases	<u>\$ 165,011</u>	<u>\$ 123,715</u>

The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2023, were as follows:

Fiscal Year	Governmental Activities		
	Principal	Interest	Total
2024	\$ 40,312	\$ 367	\$ 40,679
2025	1,686	71	1,757
2026	1,654	38	1,692
2027	815	6	821
	<u>\$ 44,467</u>	<u>\$ 482</u>	<u>\$ 44,949</u>

b. Installment Purchases

On June 21, 2012 the Town entered into a direct placement installment purchase loan in the amount of \$9,900,000 to finance the construction of the new Town Hall and Police Station. The financing contract requires 15 annual payments of \$660,000, at an annual interest rate of 2.14%. The Town Hall is pledged as collateral for the debt. \$ 3,300,000

On April 3, 2015 the Town entered into a direct placement installment purchase loan in the amount of \$2,000,000 to finance the construction of a new Cultural Arts Center. The financing contract requires 15 annual payments beginning April 2015 of \$133,333 at an annual interest rate of 3.09%. The Cultural Arts Center building is pledged as collateral for the debt. 617,125

On January 26, 2018, the Town entered into a direct placement installment purchase loan with BB&T in the amount of \$7,000,000 for road and sewer improvements. The financing contract requires 15 annual payments beginning January 2019 of \$571,837 at an annual interest rate of 2.72%. The road and sewer lines are pledged as collateral for the debt. The sewer portion of the loan was paid in full as of June 30, 2021, leaving only the Street portion outstanding. 2,000,000

On September 26, 2019, the Town entered into a direct placement installment purchase loan with BB&T in the amount of \$665,289 for fire truck financing. The financing contract requires 5 annual payments beginning September 2020 of \$141,885 including interest at an annual rate of 2.2%. 274,753

On August 11, 2020, the Town entered into a direct placement installment purchase loan with BB&T in the amount of \$700,000 to finance the purchase of a fire truck. The financing contract requires 5 annual principal payments beginning August 2021 of \$145,080, including interest at an annual rate of 1.20%. 425,000

On July 9, 2021, the Town entered into a direct placement installment purchase loan with Bank of America, National Association in the amount of \$1,400,000 to finance the purchase of a fire truck and a tractor drawn aerial apparatus. The financing contract requires 5 annual principal payments beginning July 2022 of \$287,129, including interest at an annual rate of 1.0632%. 1,124,687

Town of Leland
Notes to the Financial Statements
For the Year Ended June 30, 2023

On January 7, 2022, the Town entered into a direct placement installment purchase loan with South State Bank, National Association in the amount of \$5,800,000 to build a new fire station and refinance an existing Town owned property. This loan paid off a direct placement installment purchase loan with BB&T in the amount of \$3,000,000 for the Municipal Operations Campus. The remaining \$2,800,000 will be used to finance a new fire station. The financing contract requires 10 annual principal payments beginning January 2023 of \$633,258, including interest at an annual rate of 1.63%. 5,261,282

On July 20, 2022, the Town entered into a direct placement installment purchase loan with Truist Bank in the amount of \$800,000 to finance the purchase of a fire truck. The financing contract requires 5 annual principal payments beginning July 2023 of \$172,396, including interest at an annual rate of 2.54%. 800,000

Total \$ 13,802,847

For Town of Leland, the annual debt service principal and interest payments for the installment purchase as of June 30, 2023, are as follows:

Year Ending June 30	Direct Placement	
	Governmental Activities	
	Principal	Interest
2024	\$ 2,246,420	\$ 270,750
2025	2,266,193	227,294
2026	2,144,428	183,489
2027	2,016,730	142,423
2028	1,695,995	102,803
2029-2033	3,433,081	181,550
Total	\$ 13,802,847	\$ 1,108,309

c. Subscriptions

For the year ended June 30, 2023, the Town implemented the requirements of GASB Statement No. 96, *Subscription-Based Information Technology Arrangements* (Subscriptions). The Statement provides a definition of Subscriptions and provides uniform guidance for accounting and financial reporting for such transactions. The guidance will decrease diversity in the accounting and financial reporting for these transactions, thereby, increasing comparability in financial reporting among governments. Further, the reporting of a subscription asset (a right-to-use intangible capital asset) and a subscription liability will enhance the relevance and reliability of the financial statements.

On 07/01/2022, the Town entered into a 21 month subscription for the use of SAAS Subscription. An initial subscription liability was recorded in the amount of \$18,240. As of 06/30/2023, the value of the subscription liability is \$0. The Town is required to make annual fixed payments of \$18,540. The subscription has an interest rate of 2.1940%. The value of the right to use asset as of 06/30/2023 of \$49,240 with accumulated amortization of \$28,137 is included with Software on the Subscription Class activities table found below.

On 07/01/2022, the Town entered into a 23 month subscription for the use of iWorQ Systems. An initial subscription liability was recorded in the amount of \$17,155. As of 06/30/2023, the value of the subscription liability is \$0. The Town is required to make annual fixed payments of \$17,500. The subscription has an interest rate of 2.1940%. The value of the right to use asset as of 06/30/2023 of \$44,755 with accumulated amortization of \$23,350 is included with Software on the Subscription Class activities table found below.

On 07/01/2022, the Town entered into a 13 month subscription for the use of LeadsOnline. An initial subscription liability was recorded in the amount of \$2,842. As of 06/30/2023, the value of the subscription liability is \$0. The Town is required to make annual fixed payments of \$2,848. The subscription has an interest rate of 1.8500%. The value of the right to use asset as of 06/30/2023 of \$2,842 with accumulated amortization of \$2,532 is included with Software on the Subscription Class activities table found below.

On 07/01/2022, the Town entered into a 51 month subscription for the use of Phishing Simulator & User. An initial subscription liability was recorded in the amount of \$17,712. As of 06/30/2023, the value of the subscription liability is \$13,686. The Town is required to make monthly fixed payments of \$365. The subscription has an interest rate of 2.4450%. The value of the right to use asset as of 06/30/2023 of \$18,808 with accumulated amortization of \$4,408 is included with Software on the Subscription Class activities table found below.

On 07/01/2022, the Town entered into a 27 month subscription for the use of VOA & MOA Subscription. An initial subscription liability was recorded in the amount of \$1,573,151. As of 06/30/2023, the value of the subscription liability is \$1,010,457. The Town is required to make monthly fixed payments of \$46,744. The subscription has an interest rate of 2.1940%. The value of the right to use asset as of 06/30/2023 of \$1,573,151 with accumulated amortization of \$699,178 is included with Software on the Subscription Class activities table found below.

On 07/01/2022, the Town entered into a 21 month subscription for the use of Meeting Manager Pro. An initial subscription liability was recorded in the amount of \$51,501. As of 06/30/2023, the value of the subscription liability is \$17,094. The Town is required to make annual fixed payments of \$17,469. The subscription has an interest rate of 2.1940%. The value of the right to use asset as of 06/30/2023 of \$51,501 with accumulated amortization of \$29,429 is included with Software on the Subscription Class activities table found below.

Town of Leland
Notes to the Financial Statements
For the Year Ended June 30, 2023

On 08/01/2022, the Town entered into a 24 month subscription for the use of Budgeting & Planning. An initial subscription liability was recorded in the amount of \$41,324. As of 06/30/2023, the value of the subscription liability is \$30,824. The Town is required to make annual fixed payments of \$10,500. The subscription has an interest rate of 2.1940%. The value of the right to use asset as of 06/30/2023 of \$100,524 with accumulated amortization of \$46,073 is included with Software on the Subscription Class activities table found below.

On 10/01/2022, the Town entered into a 36 month subscription for the use of NC National Government Package. An initial subscription liability was recorded in the amount of \$5,580. As of 06/30/2023, the value of the subscription liability is \$3,732. The Town is required to make annual fixed payments of \$1,848. The subscription has an interest rate of 3.3780%. The value of the right to use asset as of 06/30/2023 of \$5,580 with accumulated amortization of \$1,395 is included with Software on the Subscription Class activities table found below.

On 01/01/2023, the Town entered into a 39 month subscription for the use of SkillSurvey Pre-Hire Platform. An initial subscription liability was recorded in the amount of \$13,217. As of 06/30/2023, the value of the subscription liability is \$11,898. The Town is required to make monthly fixed payments of \$454. The subscription has an interest rate of 2.7960%. The value of the right to use asset as of 06/30/2023 of \$13,717 with accumulated amortization of \$2,110 is included with Software on the Subscription Class activities table found below.

Amount of Subscription Assets by Major Classes of Underlying Asset

Asset Class	As of Fiscal Year-End	
	Subscription Asset Value	Accumulated Amortization
Software	\$ 1,860,118	\$ 836,614
Total Leases	<u>\$ 1,860,118</u>	<u>\$ 836,614</u>

The future minimum IT subscription obligations and the net present value of these minimum lease payments as of June 30, 2023, were as follows:

Fiscal Year	Governmental Activities		
	Principal	Interest	Total
2024	\$ 826,199	\$ 16,723	\$ 842,922
2025	252,763	1,308	254,071
2026	7,637	123	7,760
2027	1,092	4	1,096
	<u>\$ 1,087,691</u>	<u>\$ 18,158</u>	<u>\$ 1,105,849</u>

d. Long-Term Obligation Activity

Governmental Activities:	Beginning Balance	Additions	Retirements	Ending Balance	Current Portion of Balance
Direct Placement Installment Purchases	\$ 15,081,529	\$ 800,000	\$ 2,078,682	\$ 13,802,847	\$ 2,246,420
Lease Liabilities	110,551	-	66,084	44,467	40,312
IT Subscription Liabilities	-	1,740,722	653,031	1,087,691	826,199
Compensated Absences	655,154	81,465	-	736,619	-
Net Pension Liability (LGRS)	1,989,381	6,816,888	-	8,806,269	-
Total Pension Liability (LEOSSA)	1,238,639	-	104,371	1,134,268	-
Total	<u>\$ 19,075,254</u>	<u>\$ 9,439,075</u>	<u>\$ 2,902,168</u>	<u>\$ 25,612,161</u>	<u>\$ 3,112,931</u>

Compensated absences for governmental activities typically have been liquidated in the General Fund and are accounted for on a LIFO basis, assuming that employees are taking leave as it is earned.

C. Interfund Balances and Activity

Balances due to/from other funds at June 30, 2023, consist of the following:

Due from the Old Fayetteville / Village Road Ped Loop Fund to the General Fund for an advance to cover cash balance overdrafts in the amount of \$48,746.

The interfund balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

Town of Leland
Notes to the Financial Statements
For the Year Ended June 30, 2023

Transfers to/from other funds at June 30, 2023, consist of the following:

<u>From</u>	<u>To</u>	<u>Amount</u>
General Fund	Property & Facility CPF to fund project expenditures	\$ 4,500,000
General Fund	Parks CPF to fund project expenditures	150,000
General Fund	Leland MS Sidewalk CPF to fund project expenditures	100,000
General Fund	Old Fayetteville/Village Road Ped Loop CPF to fund project expenditures	100,000
General Fund	Village Road MUP CPF to fund project expenditures	77,870
Old Fayetteville MUP CPF	General Fund to close the project fund	277,870
ARPA Fund	General Fund to use the grant funding for revenue replacement	3,980,481
Total		<u>\$ 4,750,000</u>

Transfers are used to move unrestricted revenues to finance various programs that the government must account for in other funds in accordance with budgetary authorizations, including amounts providing matching funds for various grant programs.

D. Net Investment in Capital Assets

	<u>Governmental Activities</u>
Capital assets and right to use assets	<u>\$ 120,105,136</u>
Total debt, gross	14,935,005
Less:	
Capital related unspent debt issuances	-
Total capital debt	<u>14,935,005</u>
Net investment in capital assets	<u>\$ 105,170,131</u>

E. Fund Balance

The following schedule provides management and citizens with information on the portion of General fund balance that is available for appropriation:

<i>Total Fund Balance - General Fund</i>		<u>\$ 16,123,852</u>
Less:		
Nonspendable		
Restricted	Prepaid	6,060
	Stabilization by State Statute	2,517,714
	Inspection	1,698,088
	Streets - Powell Bill	88,894
	Drug Forfeiture	9,259
Committed	LEO Separation Allowance	76,748
Remaining Fund Balance		<u>11,727,089</u>

The outstanding encumbrances are amounts needed to pay any commitments related to purchase orders and contract that remain unperformed at year-end.

<i>Encumbrances</i>	<i>General Fund</i>	<i>Non-Major Funds</i>
	<u>\$</u>	<u>- \$</u>
	-	-

IV. SUMMARY DISCLOSURE OF SIGNIFICANT COMMITMENTS AND CONTINGENCIES

A. Federal and State Assisted Programs

The Town has received proceeds from several federal and State grants. Periodic audits of these grants are required and certain costs may be questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant moneys to the grantor agencies. Management believes that any required refunds will be immaterial. No provision has been made in the accompanying financial statements for the refund of grant moneys.

Town of Leland
Notes to the Financial Statements
For the Year Ended June 30, 2023

V. SIGNIFICANT EFFECTS OF SUBSEQUENT EVENTS

Subsequent events have been evaluated through November 6, 2023, which is the date the financial statements were available to be issued. There are a few lawsuits pending. Although there could ultimately be some liability, the Town maintains that there should be no liability to the Town.

REQUIRED
SUPPLEMENTAL FINANCIAL DATA



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Town of Leland
Town of Leland Proportionate Share of Net Pension Liability (Asset)
Required Supplementary Information
Last Ten Fiscal Years*

Local Government Employees' Retirement System					
	2023	2022	2021	2020	2019
Leland proportion of the net pension liability (asset) (%)	0.15610%	0.12972%	0.11847%	0.12939%	0.09441%
Leland proportion of the net pension liability (asset) (\$)	\$ 8,806,269	\$ 1,989,381	\$ 4,233,438	\$ 3,533,540	\$ 2,239,728
Leland covered payroll	\$ 9,403,542	\$ 8,107,157	\$ 6,739,323	\$ 6,502,799	\$ 5,308,752
Leland proportionate share of the net pension liability (asset) as a percentage of its covered payroll	93.65%	24.54%	62.82%	54.34%	42.19%
Plan fiduciary net position as a percentage of the total pension liability**	84.14%	95.51%	88.61%	90.86%	91.63%
	2018	2017	2016	2015	2014
Leland proportion of the net pension liability (asset) (%)	0.06886%	0.05636%	0.05893%	0.05978%	0.05460%
Leland proportion of the net pension liability (asset) (\$)	\$ 1,051,990	\$ 1,196,148	\$ 264,474	\$ (352,550)	\$ 658,140
Leland covered payroll	\$ 3,429,102	\$ 2,910,994	\$ 2,759,619	\$ 2,607,220	\$ 2,493,749
Leland proportionate share of the net pension liability (asset) as a percentage of its covered payroll	30.68%	41.09%	9.58%	-13.52%	26.39%
Plan fiduciary net position as a percentage of the total pension liability**	94.18%	91.47%	98.09%	102.64%	94.35%

* The amounts presented for each fiscal year were determined as of the prior fiscal year ending June 30.

** This will be the same percentage for all participant employers in the LGERS plan.

**Town of Leland
Town of Leland Contributions
Required Supplementary Information
Last Ten Fiscal Years**

Local Government Employees' Retirement System					
	<u>2023</u>	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>
Contractually required contribution	\$ 1,463,840	\$ 1,083,382	\$ 837,435	\$ 616,135	\$ 516,543
Contributions in relation to the contractually required contribution	1,463,840	1,083,382	837,435	616,135	516,543
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Leland's covered payroll	\$ 11,887,284	\$ 9,403,542	\$ 8,107,157	\$ 6,739,323	\$ 6,502,799
Contributions as a percentage of covered payroll	12.31%	11.52%	10.33%	9.14%	7.94%
	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Contractually required contribution	\$ 410,297	\$ 259,734	\$ 194,441	\$ 212,037	\$ 186,801
Contributions in relation to the contractually required contribution	410,297	259,734	194,441	212,037	186,801
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Leland's covered payroll	\$ 5,308,752	\$ 3,429,102	\$ 2,910,994	\$ 2,759,619	\$ 2,607,220
Contributions as a percentage of covered payroll	7.73%	7.57%	6.68%	7.68%	7.16%

**Town of Leland, North Carolina
Town of Leland's Proportionate Share of Net Pension Liability
Required Supplementary Information
Last Six Fiscal Years ***

Firefighters' and Rescue Squad Workers' Pension			
	2023	2022	2021
Leland's proportionate share of the net pension liability (%)	0.0000%	0.0000%	0.0000%
Leland's proportionate share of the net pension liability (\$)	\$ -	\$ -	\$ -
State's proportionate share of the net pension liability/(asset) associated with the Leland	14,384	10,864	16,200
Total	\$ 14,384	\$ 10,864	\$ 16,200
Leland's covered payroll	\$ 2,661,023	\$ 1,946,094	\$ 1,937,126
Leland's proportionate share of the net pension liability/(asset) as a percentage of its covered payroll	0.54%	0.56%	0.84%
Plan fiduciary net position as a percentage of the total pension liability	96.07%	105.58%	92.58%
	2020	2019	2018
Leland's proportionate share of the net pension liability (%)	0.0000%	0.0000%	0.0000%
Leland's proportionate share of the net pension liability (\$)	\$ -	\$ -	\$ -
State's proportionate share of the net pension liability/(asset) associated with the Leland	18,491	34,519	10,286
Total	\$ 18,491	\$ 34,519	\$ 10,286
Leland's covered payroll	\$ 1,633,662	\$ 2,054,826	\$ -
Leland's proportionate share of the net pension liability/(asset) as a percentage of its covered payroll	1.13%	1.68%	0.00% **
Plan fiduciary net position as a percentage of the total pension liability	92.43%	89.69%	89.35%

* The amounts presented are for the prior fiscal year.

** Note that June 30, 2018 is the first year with a fire department. Therefore, there were no prior year wages on which to base this percentage.

This Schedule is intended to show information for 10 years, and the additional information will be displayed as it becomes available.

TOWN OF LELAND, NORTH CAROLINA
Schedule of Changes in Total Pension Liability
Law Enforcement Officers' Special Separation Allowance
Last Seven Fiscal Years

Law Enforcement Officers' Special Separation Allowance				
	<u>2023</u>	<u>2022</u>	<u>2021</u>	<u>2020</u>
Beginning Balance	\$ 1,238,639	\$ 1,118,457	\$ 704,853	\$ 426,692
Service Cost	101,927	93,389	52,823	47,035
Interest on the total pension liability	27,869	21,527	22,750	15,532
Changes of benefit terms	-	-	-	-
Differences between expected and actual experience in the measurement of the total pension liability	53,140	54,372	(5,523)	186,035
Changes of assumptions or other inputs	(287,307)	(43,016)	357,560	29,559
Benefit payments	-	(6,090)	(14,006)	-
Other changes	-	-	-	-
Ending balance of the total pension liability	<u>\$ 1,134,268</u>	<u>\$ 1,238,639</u>	<u>\$ 1,118,457</u>	<u>\$ 704,853</u>
	<u>2019</u>	<u>2018</u>	<u>2017</u>	
Beginning Balance	\$ 408,259	\$ 308,324	\$ 279,024	
Service Cost	43,967	38,021	30,768	
Interest on the total pension liability	12,901	11,901	9,961	
Changes of benefit terms	-	-	-	
Differences between expected and actual experience in the measurement of the total pension liability	(11,383)	7,629	-	
Changes of assumptions or other inputs	(27,052)	42,384	(11,429)	
Benefit payments	-	-	-	
Other changes	-	-	-	
Ending balance of the total pension liability	<u>\$ 426,692</u>	<u>\$ 408,259</u>	<u>\$ 308,324</u>	

The amounts presented for each fiscal year were determined as of the prior fiscal year ending December 31.

TOWN OF LELAND, NORTH CAROLINA
Schedule of Pension Liability as a Percentage of Covered Payroll
Law Enforcement Officers' Special Separation Allowance
Last Seven Fiscal Years

Law Enforcement Officers' Special Separation Allowance				
	2023	2022	2021	2020
Total pension liability	\$ 1,134,268	\$ 1,238,639	\$ 1,118,457	\$ 704,853
Covered-employee payroll	\$ 2,429,180	\$ 2,056,176	\$ 1,889,613	\$ 1,895,467
Total pension liability as a percentage of covered payroll	46.69%	60.24%	59.19%	37.19%
	2019	2018	2017	
Total pension liability	\$ 426,692	\$ 408,259	\$ 308,324	
Covered-employee payroll	\$ 1,707,437	\$ 1,611,350	\$ 1,255,830	
Total pension liability as a percentage of covered payroll	24.99%	25.34%	24.55%	

Note to the schedules:

The Town of Leland has no assets accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement 73 to pay related benefits.



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Major Governmental Funds

General Fund



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TOWN OF LELAND, NORTH CAROLINA
 General Fund
 Statement of Revenues, Expenditures and Changes in Fund Balance
 Budget and Actual
 For the Year Ended June 30, 2023

Revenues	Final Budget	Actual	Variance Positive (Negative)
Ad valorem Taxes			
Taxes	\$ 11,515,000	\$ 10,700,496	\$ (814,504)
Penalties and Interest	10,000	14,984	4,984
Total Ad Valorem Taxes	<u>11,525,000</u>	<u>10,715,480</u>	<u>(809,520)</u>
Other Taxes and Licenses			
Privilege Licenses	1,000	1,673	673
Total Other Taxes and Licenses	<u>1,000</u>	<u>1,673</u>	<u>673</u>
Unrestricted Intergovernmental Revenues			
Local Option Sales Tax	10,500,000	10,775,003	275,003
Utility Franchise Tax	950,000	1,017,088	67,088
Beer and Wine Tax	100,000	115,389	15,389
Total Unrestricted Intergovernmental	<u>11,550,000</u>	<u>11,907,480</u>	<u>357,480</u>
Restricted Intergovernmental Revenues			
Powell Bill Allocation	700,000	714,943	14,943
FEMA Grant	-	(115,476)	(115,476)
Grant Reimbursement	768,000	175,240	(592,760)
Solid Waste Disposal Tax	15,000	20,524	5,524
Total Restricted Intergovernmental	<u>1,483,000</u>	<u>795,231</u>	<u>(687,769)</u>
Permits and Fees			
Building Permits	2,300,000	2,315,354	15,354
Recreation Fees	200,000	273,688	73,688
Fire Fees	4,551,500	4,614,496	62,996
Other Fees and Permits	575,000	607,970	32,970
Total Permits and Fees	<u>7,626,500</u>	<u>7,811,508</u>	<u>185,008</u>
Investment Earnings			
General	2,000	1,052,280	1,050,280
Powell Bill	-	50,554	50,554
Total Investment Earnings	<u>2,000</u>	<u>1,102,834</u>	<u>1,100,834</u>
Miscellaneous			
Sale of Fixed Assets	60,000	76,746	16,746
Other	95,818	138,697	42,879
Total Miscellaneous	<u>155,818</u>	<u>215,443</u>	<u>59,625</u>
Total Revenues	<u>32,343,318</u>	<u>32,549,649</u>	<u>206,331</u>
Expenditures			
Governing Body			
Salaries and Wages	64,800	59,403	5,397
Employee Benefits	6,600	5,124	1,476
Other Expenditures	193,600	149,930	43,670
Total Governing Body	<u>265,000</u>	<u>214,457</u>	<u>50,543</u>
Administration			
Salaries and Wages	980,680	1,010,826	(30,146)
Employee Benefits	417,835	353,459	64,376
Other Expenditures	731,485	418,836	312,649
Total Administration	<u>2,130,000</u>	<u>1,783,121</u>	<u>346,879</u>

TOWN OF LELAND, NORTH CAROLINA
 General Fund
 Statement of Revenues, Expenditures and Changes in Fund Balance
 Budget and Actual
 For the Year Ended June 30, 2023

	Final Budget	Actual	Variance Positive (Negative)
Information Technology			
Salaries and Wages	139,253	192,022	(52,769)
Employee Benefits	41,124	79,108	(37,984)
Other Expenditures	3,816,623	3,116,614	700,009
Total Information Technology	<u>3,997,000</u>	<u>3,387,744</u>	<u>609,256</u>
Human Resources			
Salaries and Wages	223,842	181,017	42,825
Employee Benefits	90,548	63,831	26,717
Other Expenditures	105,610	75,391	30,219
Total Human Resources	<u>420,000</u>	<u>320,239</u>	<u>99,761</u>
Finance			
Salaries and Wages	506,920	469,463	37,457
Employee Benefits	248,740	180,416	68,324
Other Expenditures	159,340	114,849	44,491
Total Finance	<u>915,000</u>	<u>764,728</u>	<u>150,272</u>
Fleet and Facilities			
Salaries and Wages	449,829	445,852	3,977
Employee Benefits	245,688	207,592	38,096
Other Expenditures	619,483	500,423	119,060
Total Fleet and Facilities	<u>1,460,000</u>	<u>1,281,178</u>	<u>178,822</u>
Police			
Salaries and Wages	3,092,289	2,852,877	239,412
Employee Benefits	1,795,980	1,310,962	485,018
Other Expenditures	716,294	650,805	65,489
Capital Outlay	467,950	504,628	(36,678)
Total Police	<u>6,072,513</u>	<u>5,319,272</u>	<u>753,241</u>
Emergency Management			
Salaries and Wages	131,305	130,957	348
Employee Benefits	53,770	47,973	5,797
Other Expenditures	9,925	4,110	5,815
Total Emergency Management	<u>195,000</u>	<u>183,040</u>	<u>11,960</u>
Fire			
Salaries and Wages	3,224,272	3,110,375	113,897
Employee Benefits	1,761,573	1,394,099	367,474
Other Expenditures	579,155	495,671	83,484
Capital Outlay	1,215,000	1,121,954	93,046
Total Fire Department	<u>6,780,000</u>	<u>6,122,099</u>	<u>657,901</u>
Inspections			
Salaries and Wages	1,038,787	1,088,303	(49,516)
Employee Benefits	548,106	451,378	96,728
Other Expenditures	171,657	165,330	6,327
Capital Outlay	184,769	128,659	56,110
Total Inspections	<u>1,943,319</u>	<u>1,833,670</u>	<u>109,649</u>
Planning			
Salaries and Wages	685,480	512,850	172,630
Employee Benefits	381,175	222,513	158,662
Other Expenditures	123,345	128,399	(5,054)
Total Planning	<u>1,190,000</u>	<u>863,762</u>	<u>326,238</u>

TOWN OF LELAND, NORTH CAROLINA
General Fund
Statement of Revenues, Expenditures and Changes in Fund Balance
Budget and Actual
For the Year Ended June 30, 2023

	Final Budget	Actual	Variance Positive (Negative)
Streets & Grounds / Powell Bill			
Salaries and Wages	1,243,285	1,105,115	138,170
Employee Benefits	712,293	518,903	193,390
Other Expenditures	8,763,152	3,040,031	5,723,121
Powell Bill Capital Project Cost	2,724,503	2,600,266	124,237
Total Streets / Powell Bill	<u>13,443,233</u>	<u>7,264,315</u>	<u>6,178,918</u>
Parks and Recreation			
Salaries and Wages	509,764	534,240	(24,476)
Employee Benefits	226,481	239,724	(13,243)
Other Expenditures	408,755	304,707	104,048
Total Parks and Recreation	<u>1,145,000</u>	<u>1,078,671</u>	<u>66,329</u>
Debt Service			
Principal		2,078,682	(2,078,682)
Interest	2,370,000	289,777	2,080,223
Total Debt Service	<u>2,370,000</u>	<u>2,368,459</u>	<u>1,541</u>
Total Expenditures	<u>42,326,065</u>	<u>32,784,755</u>	<u>9,541,310</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>(9,982,747)</u>	<u>(235,106)</u>	<u>9,747,641</u>
Other Financing Sources (Uses):			
Installment loan proceeds	800,000	800,000	-
Reserve for future expenses	(250,000)	-	250,000
Lease/IT subscription liabilities issued	2,250,000	1,740,722	(509,278)
Fund Balance Appropriated	12,322,747	-	(12,322,747)
Transfers In:			
Powell Bill Paving Capital Project	6,230,000	6,230,000	-
Old Fayetteville MUP CPF to General Fund	277,870	277,870	-
ARPA Fund to General Fund	-	3,980,481	3,980,481
Transfers Out:			
Property Acquisition CPF	(4,500,000)	(4,500,000)	-
General Fund to Powell Bill CPF	(5,530,000)	(5,530,000)	-
General Fund to Parks CPF	(640,000)	(150,000)	490,000
General Fund to Leland MS Sidewalk CPF	(100,000)	(100,000)	-
General Fund to Old Fayetteville/Village Road Ped Loop	(100,000)	(100,000)	-
General Fund to Village Road MUP CPF	(77,870)	(77,870)	-
Powell Bill Fund to Powell Bill Paving CPF	(700,000)	(700,000)	-
Total Other Financing Sources (Uses)	<u>9,982,747</u>	<u>1,871,203</u>	<u>(8,111,544)</u>
Net Change in Fund Balance	<u>\$ -</u>	<u>1,636,097</u>	<u>\$ 1,636,097</u>
Fund balance, beginning		<u>14,478,496</u>	
Fund balance, ending		<u>\$ 16,114,593</u>	



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Special Revenue Funds
Consolidated with General Fund



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TOWN OF LELAND, NORTH CAROLINA
Drug Forfeitures Capital Reserve Fund
Statement of Revenues, Expenditures and Changes in Fund Balance
Budget and Actual
For the Year Ended June 30, 2023

	Final Budget	Actual	Variance Positive (Negative)
Revenues			
Restricted Intergovernmental			
Federal Forfeitures	\$ -	\$ -	\$ -
State Forfeitures	-	273	273
Total Restricted Intergovernmental	-	273	273
Investment Earnings			
	-	-	-
Total Revenues	-	273	273
Expenditures			
Police			
Other Expenditures	-	-	-
Total Police	-	-	-
Excess Revenue Over (Under) Expenditures	-	273	273
Fund Balance Appropriated		-	-
Net Change in Fund Balance	\$ -	273	\$ 273
Fund balance, beginning		8,986	
Fund balance, ending		\$ 9,259	



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Major Governmental Funds

Capital Project Funds

TOWN OF LELAND, NORTH CAROLINA
Property & Facility (General) Capital Project Fund
Schedule of Revenues, Expenditures, and Changes in Fund Balance
Budget and Actual
From Inception and For the Fiscal Year Ended June 30, 2023

	Project Authorization	Actual			Total to Date	Variance Positive (Negative)
		Prior Years	Current Year	Closed-Out Projects		
Revenues						
Grant Revenue	\$ 1,317,968	\$ 285,302	\$ 311,083	\$ -	\$ 596,385	\$ (721,583)
Investment Earnings	-	639	24,098	-	24,737	24,737
Total Revenues	<u>1,317,968</u>	<u>285,941</u>	<u>335,181</u>	<u>-</u>	<u>621,122</u>	<u>(696,846)</u>
Expenditures						
Grounds & Maintenance	6,526,823	4,338,334	3,479,617	-	7,817,951	(1,291,128)
Fire	3,394,318	2,037,084	2,671,228	(2,000,000)	2,708,312	686,006
Streets / Transportation	4,859,968	280,032	100,032	-	380,064	4,479,904
Total Parks and Recreation	<u>14,781,109</u>	<u>6,655,450</u>	<u>6,250,877</u>	<u>(2,000,000)</u>	<u>10,906,327</u>	<u>3,874,782</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>(13,463,141)</u>	<u>(6,369,509)</u>	<u>(5,915,696)</u>	<u>2,000,000</u>	<u>(10,285,205)</u>	<u>3,177,936</u>
Other financing sources (uses):						
Transfers In:						
General Fund	4,500,000	9,232,665	4,500,000	(2,000,000)	11,732,665	7,232,665
Debt Issuance	-	6,100,000	-	-	6,100,000	6,100,000
Total financing sources (uses)	<u>4,500,000</u>	<u>15,332,665</u>	<u>4,500,000</u>	<u>(2,000,000)</u>	<u>17,832,665</u>	<u>13,332,665</u>
Appropriated Fund Balance	<u>8,963,141</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(8,963,141)</u>
Net Change in Fund Balance	<u>\$ -</u>	<u>\$ 8,963,156</u>	<u>(1,415,696)</u>	<u>\$ -</u>	<u>\$ 7,547,460</u>	<u>\$ 7,547,460</u>
Fund Balance - Beginning of Year			<u>8,963,156</u>		<u>-</u>	
Fund Balance - End of Year			<u>\$ 7,547,460</u>			

TOWN OF LELAND, NORTH CAROLINA
 ARPA Fund
 Schedule of Revenues, Expenditures, and Changes in Fund Balance
 Budget and Actual
 From Inception and For the Fiscal Year Ended June 30, 2023

	Project Authorization	Prior Years	Actual Current Year	Total to Date	Variance Positive (Negative)
Revenues					
Grants	7,503,413	\$ -	3,980,481	\$ 3,980,481	\$ (3,522,932)
Total Revenues	<u>7,503,413</u>	<u>-</u>	<u>3,980,481</u>	<u>3,980,481</u>	<u>(3,522,932)</u>
Expenditures					
Covid Related Items	-	-	-	-	-
Stormwater / Utilities	-	-	-	-	-
Total Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>7,503,413</u>	<u>-</u>	<u>3,980,481</u>	<u>3,980,481</u>	<u>(3,522,932)</u>
Other financing sources (uses):					
Transfer to General Fund	(7,503,413)	-	(3,980,481)	(3,980,481)	3,522,932
Total financing sources (uses)	<u>(7,503,413)</u>	<u>-</u>	<u>(3,980,481)</u>	<u>(3,980,481)</u>	<u>3,522,932</u>
Appropriated Fund Balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Change in Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>-</u>	<u>\$ -</u>	<u>\$ -</u>
Fund Balance - Beginning of Year			<u>-</u>		
Fund Balance - End of Year			<u>\$ -</u>		



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Non-Major Governmental Funds

Capital Project Funds

TOWN OF LELAND, NORTH CAROLINA
Combining Balance Sheet
Nonmajor Capital Project Funds
June 30, 2023

	Old Fayetteville MUP Capital Project Fund	Westgate Senior Apt. Housing Capital Project Fund	Leland MS Sidewalk Parks Capital Project Fund	Leland MS Sidewalk Capital Project Fund	Old Fayetteville/Village Road Ped Loop Capital Project Fund	Village Road MUP Extension Capital Project Fund	CDBG Capital Project Fund	June 30, 2023
ASSETS								
Cash and cash equivalents	\$ -	\$ 733,656	\$ 1,192,514	\$ 99,620	\$ -	\$ 44,240	\$ -	\$ 2,070,030
Accounts Receivable	-	-	-	845	11,210	45,488	-	57,543
Total assets	-	733,656	1,192,514	100,465	11,210	89,728	-	2,127,573
LIABILITIES AND FUND BALANCES								
Liabilities:								
Due to Other Funds	-	-	-	-	48,746	-	-	48,746
Total liabilities	-	-	-	-	48,746	-	-	48,746
Fund Balance								
Restricted:								
Reserved by State Statute	-	-	-	845	11,210	45,488	-	57,543
Assigned:								
Planning	-	733,656	-	99,620	-	44,240	-	877,516
Parks and Recreation	-	-	1,192,514	-	-	-	-	1,192,514
Unassigned	-	-	-	-	(48,746)	-	-	(48,746)
Total fund balances	-	733,656	1,192,514	100,465	(37,536)	89,728	-	2,078,827
Total liabilities, deferred inflows of resources, and fund balances	\$ -	\$ 733,656	\$ 1,192,514	\$ 100,465	\$ 11,210	\$ 89,728	\$ -	\$ 2,127,573

TOWN OF LELAND, NORTH CAROLINA
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Capital Project Funds
June 30, 2023

	Old Fayetteville MUP Capital Project Fund	Westgate Senior Apt. Housing Capital Project Fund	Parks Capital Project Fund	Leland MS Sidewalk Capital Project Fund	Old Fayetteville/Vill age Road Ped Loop Capital Project Fund	Village Road MUP Extension Capital Project Fund	CDBG Capital Project Fund	June 30, 2023
Revenues								
Restricted Intergovernmental	\$ (1,834)	\$ -	\$ -	\$ 2,857	\$ 17,298	\$ 1,545	\$ -	\$ 19,866
Investment Earnings	-	-	-	-	-	-	-	-
Other Income	-	15,488	-	-	-	-	-	15,488
Total Revenue	(1,834)	15,488	-	2,857	17,298	1,545	-	35,354
Expenditures								
Planning	-	60,028	-	19,479	89,508	20,482	-	189,497
Parks and Recreation	-	-	254,922	-	-	-	-	254,922
Total Expenditures	-	60,028	254,922	19,479	89,508	20,482	-	444,419
Excess (Deficiency) of Revenues Over Expenditures	(1,834)	(44,540)	(254,922)	(16,622)	(72,210)	(18,937)	-	(409,065)
Other Financing Sources (Uses)								
Transfers from Other Funds	-	-	150,000	100,000	100,000	77,870	-	427,870
Transfers to Other Funds	(277,870)	-	-	-	-	-	-	(277,870)
Total Other Financing Sources (Uses)	(277,870)	-	150,000	100,000	100,000	77,870	-	150,000
Net Change in Fund Balance	(279,704)	(44,540)	(104,922)	83,378	27,790	58,933	-	(259,065)
Fund balance - Beginning	279,704	778,196	1,297,436	17,087	(65,326)	30,795	-	2,337,892
Fund Balance - End of Year	\$ -	\$ 733,656	\$ 1,192,514	\$ 100,465	\$ (37,536)	\$ 89,728	\$ -	\$ 2,078,827

TOWN OF LELAND, NORTH CAROLINA
 Old Fayetteville/Village Rd Ped Loop
 Schedule of Revenues, Expenditures, and Changes in Fund Balance
 Budget and Actual
 From Inception and For the Fiscal Year Ended June 30, 2023

	Project Authorization	Actual		Total to Date	Variance Positive (Negative)
		Prior Years	Current Year		
Revenues					
Restricted Intergovernmental					
STP-DA Grant	\$ -	\$ 171,550	\$ 17,298	\$ 188,848	\$ 188,848
Total Restricted Intergovernmental	<u>-</u>	<u>171,550</u>	<u>17,298</u>	<u>188,848</u>	<u>188,848</u>
Expenditures					
Planning					
Capital Outlay	306,551	469,773	89,508	559,281	(252,730)
Total Planning	<u>306,551</u>	<u>469,773</u>	<u>89,508</u>	<u>559,281</u>	<u>(252,730)</u>
Revenues over (under) Expenditures	<u>(306,551)</u>	<u>(298,223)</u>	<u>(72,210)</u>	<u>(370,433)</u>	<u>(63,882)</u>
Other Financing Sources:					
Transfers In:					
Transfer from General Fund	100,000	232,897	100,000	332,897	232,897
Appropriated Fund Balance	206,551	-	-	-	(206,551)
Total Other Sources	<u>306,551</u>	<u>232,897</u>	<u>100,000</u>	<u>332,897</u>	<u>26,346</u>
Net Change in Fund Balance	<u>\$ -</u>	<u>\$ (65,326)</u>	27,790	<u>\$ (37,536)</u>	<u>\$ (37,536)</u>
Fund Balance - Beginning of Year			<u>(65,326)</u>		
Fund Balance - End of Year			<u>\$ (37,536)</u>		

TOWN OF LELAND, NORTH CAROLINA
 Westgate Senior Apt. Housing Capital Project Fund
 Schedule of Revenues, Expenditures, and Changes in Fund Balance
 Budget and Actual
 From Inception and For the Fiscal Year Ended June 30, 2023

	Project Authorization	Prior Years	Actual Current Year	Total to Date	Variance Positive (Negative)
Revenues					
Federal Grant	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous Income	18,000	129,282	15,488	144,770	126,770
Total Revenues	<u>18,000</u>	<u>129,282</u>	<u>15,488</u>	<u>144,770</u>	<u>126,770</u>
Expenditures					
Planning					
Other Expenditures	778,914	1,086	60,028	61,114	717,800
Total Planning	<u>778,914</u>	<u>1,086</u>	<u>60,028</u>	<u>61,114</u>	<u>717,800</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>(760,914)</u>	<u>128,196</u>	<u>(44,540)</u>	<u>83,656</u>	<u>844,570</u>
Other financing sources (uses):					
Transfers In:					
Transfer from General Fund	-	650,000	-	650,000	650,000
Total financing sources (uses)	<u>-</u>	<u>650,000</u>	<u>-</u>	<u>650,000</u>	<u>650,000</u>
Appropriated Fund Balance	<u>760,914</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(760,914)</u>
Net Change in Fund Balance	<u>\$ -</u>	<u>\$ 778,196</u>	<u>(44,540)</u>	<u>\$ 733,656</u>	<u>\$ 733,656</u>
Fund Balance - Beginning of Year			<u>778,196</u>		
Fund Balance - End of Year			<u>\$ 733,656</u>		

TOWN OF LELAND, NORTH CAROLINA
Parks Capital Project Fund
Schedule of Revenues, Expenditures, and Changes in Fund Balance
Budget and Actual
From Inception and For the Fiscal Year Ended June 30, 2023

	Project Authorization	Actual		Total to Date	Variance Positive (Negative)
		Prior Years	Current Year		
Revenues					
Miscellaneous Revenue	\$ -	\$ 977	\$ -	\$ 977	\$ 977
Investment Earnings	-	40	-	40	40
Total Revenues	<u>-</u>	<u>1,017</u>	<u>-</u>	<u>1,017</u>	<u>1,017</u>
Expenditures					
Parks and Recreation					
Loblolly Park	48,810	-	46,490	46,490	2,320
Sweet Bay Park	10,925	5,450	10,925	16,375	(5,450)
Greenway Planning Project	-	7,500	-	7,500	(7,500)
Sturgeon Creek Park	50,951	703,769	600	704,369	(653,418)
Founders Park (Municipal Park)	1,825,817	96,294	196,907	293,201	1,532,616
Total Parks and Recreation	<u>1,936,503</u>	<u>813,013</u>	<u>254,922</u>	<u>1,067,935</u>	<u>868,568</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>(1,936,503)</u>	<u>(811,996)</u>	<u>(254,922)</u>	<u>(1,066,918)</u>	<u>869,585</u>
Other financing sources (uses):					
Transfers In:					
General Fund	640,000	989,000	150,000	1,139,000	499,000
Cypress Cove Park	-	313,096	-	313,096	313,096
Greenway Planning Project	-	30,001	-	30,001	30,001
Founders Park (Municipal Park)	-	143,916	-	143,916	143,916
Other Funds	-	633,419	-	633,419	633,419
Total financing sources (uses)	<u>640,000</u>	<u>2,109,432</u>	<u>150,000</u>	<u>2,259,432</u>	<u>1,619,432</u>
Appropriated Fund Balance	<u>1,296,503</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(1,296,503)</u>
Net Change in Fund Balance	<u>\$ -</u>	<u>\$ 1,297,436</u>	<u>(104,922)</u>	<u>\$ 1,192,514</u>	<u>\$ 1,192,514</u>
Fund Balance - Beginning of Year			<u>1,297,436</u>		
Fund Balance - End of Year			<u>\$ 1,192,514</u>		

TOWN OF LELAND, NORTH CAROLINA
Leland MS Sidewalk Capital Project Fund
Schedule of Revenues, Expenditures, and Changes in Fund Balance
Budget and Actual
From Inception and For the Fiscal Year Ended June 30, 2023

	Project Authorization	Prior Years	Actual Current Year	Total to Date	Variance Positive (Negative)
Revenues					
Restricted Intergovernmental					
STP-DA Grant	\$ -	\$ 119,615	\$ 2,857	\$ 122,472	\$ 122,472
Total Restricted Intergovernmental	-	119,615	2,857	122,472	122,472
Expenditures					
Planning					
Capital Outlay	290,404	188,261	19,479	207,740	82,664
Total Planning	290,404	188,261	19,479	207,740	82,664
Excess (Deficiency) of Revenues Over Expenditures	(290,404)	(68,646)	(16,622)	(85,268)	205,136
Other financing sources (uses):					
Transfers In:					
Transfer from General Fund	100,000	85,733	100,000	185,733	85,733
Appropriated Fund Balance	190,404	-	-	-	(190,404)
Total Other Sources	290,404	85,733	100,000	185,733	(104,671)
Net Change in Fund Balance	\$ -	\$ 17,087	83,378	\$ 100,465	\$ 100,465
Fund Balance - Beginning of Year			17,087		
Fund Balance - End of Year			\$ 100,465		

TOWN OF LELAND, NORTH CAROLINA
 Village Rd MUP Extension
 Schedule of Revenues, Expenditures, and Changes in Fund Balance
 Budget and Actual
 From Inception and For the Fiscal Year Ended June 30, 2023

	Project Authorization	Prior Years	Actual Current Year	Total to Date	Variance Positive (Negative)
Revenues					
 Restricted Intergovernmental					
STP-DA Grant	\$ -	\$ 133,328	\$ 1,545	\$ 134,873	\$ 134,873
Total Restricted Intergovernmental	-	133,328	1,545	134,873	134,873
Expenditures					
 Planning					
Capital Outlay	171,842	174,496	20,482	194,978	(23,136)
Total Planning	171,842	174,496	20,482	194,978	(23,136)
Revenues over (under) Expenditures	(171,842)	(41,168)	(18,937)	(60,105)	111,737
Other financing sources (uses):					
Transfers In:					
Transfer from General Fund	77,870	71,963	77,870	149,833	71,963
Appropriated Fund Balance	93,972	-	-	-	(93,972)
Total Other Sources	171,842	71,963	77,870	149,833	(22,009)
Net Change in Fund Balance	\$ -	\$ 30,795	58,933	\$ 89,728	\$ 89,728
Fund Balance - Beginning of Year			30,795		
Fund Balance - End of Year			\$ 89,728		

TOWN OF LELAND, NORTH CAROLINA
 Old Fayetteville MUP Capital Project Fund
 Schedule of Revenues, Expenditures, and Changes in Fund Balance
 Budget and Actual
 From Inception and For the Fiscal Year Ended June 30, 2023

	Project Authorization	Actual			Total to Date	Variance Positive (Negative)
		Prior Years	Current Year	Closed-Out Projects		
Revenues						
Grants	\$ -	\$ 2,291,386	\$ (1,834)	\$ (2,289,552)	\$ -	\$ -
Total Revenues	<u>-</u>	<u>2,291,386</u>	<u>(1,834)</u>	<u>(2,289,552)</u>	<u>-</u>	<u>-</u>
Expenditures						
Transportation						
Other Expenditures	-	2,921,373	-	(2,921,373)	-	-
Total Transportation	<u>-</u>	<u>2,921,373</u>	<u>-</u>	<u>(2,921,373)</u>	<u>-</u>	<u>-</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>-</u>	<u>(629,987)</u>	<u>(1,834)</u>	<u>631,821</u>	<u>-</u>	<u>-</u>
Other financing sources (uses):						
Transfer from General Fund	-	964,691	-	(631,821)	332,870	332,870
Transfer to General Fund	(277,870)	(55,000)	(277,870)	-	(332,870)	(55,000)
Total financing sources (uses)	<u>(277,870)</u>	<u>909,691</u>	<u>(277,870)</u>	<u>(631,821)</u>	<u>-</u>	<u>277,870</u>
Appropriated Fund Balance	<u>277,870</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(277,870)</u>
Net Change in Fund Balance	<u>\$ -</u>	<u>\$ 279,704</u>	<u>(279,704)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Fund Balance - Beginning of Year			<u>279,704</u>			
Fund Balance - End of Year			<u>\$ -</u>			

TOWN OF LELAND, NORTH CAROLINA
 CDBG Capital Project Fund
 Schedule of Revenues, Expenditures, and Changes in Fund Balance
 Budget and Actual
 From Inception and For the Fiscal Year Ended June 30, 2023

	Project Authorization	Prior Years	Actual Current Year	Total to Date	Variance Positive (Negative)
Revenues					
Grants	\$ 442,500	\$ -	\$ -	\$ -	\$ (442,500)
Total Revenues	<u>442,500</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(442,500)</u>
Expenditures					
Planning					
Project Expenditures	442,500	-	-	-	442,500
Total Planning	<u>442,500</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>442,500</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other financing sources (uses):					
Transfer from General Fund	-	-	-	-	-
Total financing sources (uses)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Appropriated Fund Balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Change in Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>-</u>	<u>\$ -</u>	<u>\$ -</u>
Fund Balance - Beginning of Year			<u>-</u>		
Fund Balance - End of Year			<u>\$ -</u>		

Other Schedules



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TOWN OF LELAND, NORTH CAROLINA
 Schedule of Ad Valorem Taxes Receivable
 June 30, 2023

<u>Fiscal Year</u>	<u>Uncollected Balance July 1, 2022</u>	<u>Additions and Adjustments</u>	<u>Collections and Credits</u>	<u>Uncollected Balance June 30, 2023</u>
2022-23	\$ -	\$ 10,048,392	\$ 10,018,090	\$ 30,302
2021-22	39,476	-	29,832	9,644
2020-21	7,470	-	4,327	3,143
2019-20	2,821	-	1,308	1,513
2018-19	3,033	-	1,387	1,646
2017-18	2,651	-	1,133	1,518
2016-17	1,432	-	99	1,333
2015-16	5,418	-	253	5,165
2014-15	1,679	-	348	1,331
2013-14	2,347	-	58	2,289
2012-13	2,199	-	2,199	-
	<u>\$ 68,526</u>	<u>\$ 10,048,392</u>	<u>\$ 10,059,034</u>	<u>57,884</u>
Less: Allowance for Uncollectible Accounts:				
General Fund				<u>16,000</u>
Ad Valorem Taxes Receivable, net				<u>\$ 41,884</u>
 <u>Reconciliation with Revenues</u>				
Ad Valorem Taxes - General Fund				\$ 10,715,480
Reconciling Items:				
Interest and Penalties Collected				(14,984)
Releases and adjustments				<u>(641,462)</u>
Total Collections and Credits				<u>\$ 10,059,034</u>

TOWN OF LELAND, NORTH CAROLINA
 Analysis of Current Tax Levy
 June 30, 2023

	Town-Wide			Total Levy	
	Property Valuation	Rate per \$100	Amount of Levy	Property Excluding	Registered
				Registered Motor Vehicles	Motor Vehicles
Original Levy:					
Property Taxed at					
Current Year's Rate	\$ 4,019,356,800	0.25	\$ 10,048,392	\$ 9,055,963	\$ 992,429
	-				
	4,019,356,800		10,048,392	9,055,963	992,429
Total Property Valuations	\$ 4,019,356,800				
Net Levy			\$ 10,048,392	\$ 9,055,963	\$ 992,429
Uncollected Taxes at June 30, 2023			30,302	30,302	-
Current Year's Taxes Collected			\$ 10,018,090	\$ 9,025,661	\$ 992,429
Current Levy Collection Percentage			99.70%	99.67%	100.000%

STATISTICAL SECTION

(UNAUDITED)

This part of the Town of Leland's annual comprehensive financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Town's overall financial health.

Financial Trends – These schedules contain trend information to help the reader understand how the Town's financial performance and well-being have changed over time. The following schedules fall in this category:

- Net Position by Component
- Change in Net Position
- Fund Balances, Governmental Funds
- Changes in Fund Balance, Governmental Funds

Revenue Capacity – These schedules present information to help the reader assess the factors affecting the Town's ability to generate its property taxes. The following schedules fall in this category:

- Tax Revenues by Source, Governmental Funds
- Assessed Value and Actual Value of Taxable Property
- Principal Property Taxpayers
- Direct and Overlapping Property Tax Rates
- Property Tax Levies and Collections

Debt Capacity – These schedules present information to help the reader assess the affordability of the Town's current levels of outstanding debt and the Town's ability to issue additional debt in the future. The following schedules fall in this category:

- Ratio of Outstanding Debt by Type
- Direct and Overlapping Governmental Activities Debt
- Legal Debt Margin Information

Demographic and Economic Information – These schedules offer demographic and economic indicators to help the reader understand the environment within which the Town's financial activities take place and to help make comparisons over time and with other governments. The following schedules fall in this category:

- Demographic and Economic Statistics
- Principal Employers

Operating Information – These schedules contain information about the Town's operations and resources to help the reader understand how the Town's financial information relates to the services the Town provides and the activities it performs. The following schedules fall in this category:

- Full-time Equivalent Government Employees by Function
- Operating Indicators by Function



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Schedule 1
TOWN OF LELAND, NORTH CAROLINA
Net Position by Component
Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal Year Ended June 30									
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Governmental activities										
Net investment in capital assets	\$ 41,332,970	\$ 42,991,011	\$ 50,777,200	\$ 54,743,273	\$ 55,685,656	\$ 53,034,658	\$ 53,254,791	\$ 93,876,292	\$ 97,843,275	\$ 105,170,131
Restricted	2,897,788	2,059,716	2,596,044	2,165,888	6,013,771	4,771,345	6,190,564	3,477,401	5,055,933	4,371,498
Unrestricted	6,959,786	7,767,169	8,142,013	8,086,665	6,695,132	7,773,066	7,555,788	13,349,346	17,370,304	16,628,124
Total governmental activities net position	\$ 51,190,544	\$ 52,817,896	\$ 61,515,257	\$ 64,995,826	\$ 68,394,559	\$ 65,579,069	\$ 67,001,143	\$ 110,703,039	\$ 120,269,512	\$ 126,169,753
Business-type activities										
Net investment in capital assets	\$ 26,254,568	\$ 27,798,879	\$ 34,907,680	\$ 34,632,290	\$ 33,842,964	\$ 33,729,937	\$ 18,473,405	\$ -	\$ -	\$ -
Unrestricted	10,102,198	10,991,201	10,558,056	11,198,583	12,602,002	15,132,590	33,452,417	-	-	-
Total business-type activities	\$ 36,356,766	\$ 38,790,080	\$ 45,465,736	\$ 45,830,873	\$ 46,444,966	\$ 48,862,527	\$ 51,925,822	\$ -	\$ -	\$ -
Primary government										
Net investment in capital assets	\$ 67,587,538	\$ 70,789,890	\$ 85,684,880	\$ 89,375,563	\$ 89,528,620	\$ 86,764,595	\$ 71,728,196	\$ 93,876,292	\$ 97,843,275	\$ 105,170,131
Restricted	2,897,788	2,059,716	2,596,044	2,165,888	6,013,771	4,771,345	6,190,564	3,477,401	5,055,933	4,371,498
Unrestricted	17,061,984	18,758,370	18,700,069	19,285,248	19,297,134	22,905,656	41,008,205	13,349,346	17,370,304	16,628,124
Total primary government net position	\$ 87,547,310	\$ 91,607,976	\$ 106,980,993	\$ 110,826,699	\$ 114,839,525	\$ 114,444,596	\$ 118,926,965	\$ 110,703,039	\$ 120,269,512	\$ 126,169,753

Schedule 2
TOWN OF LELAND, NORTH CAROLINA
Changes in Net Position
Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal Year Ended June 30									
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Expenses										
Governmental activities:										
Governing Body	\$ 187,490	\$ 191,143	\$ 268,263	\$ 429,971	\$ 595,862	\$ 855,538	\$ 447,810	\$ 269,307	\$ 303,412	\$ 214,457,00
Administration	657,160	528,458	506,383	1,759,911	1,035,759	3,361,125	1,583,215	1,599,456	1,656,286	2,309,620
Outside Agencies	373,980	377,236	492,503	703,047	833,121	900,229	1,062,845	1,008,644	1,216,299	1,717,862
Information Technology	128,272	174,315	170,303	194,891	230,676	232,465	253,249	275,042	313,766	321,008
Human Resources	229,935	240,461	191,500	224,475	272,750	325,784	416,318	487,575	610,517	762,638
Finance	1,303,813	1,232,550	1,867,416	1,195,673	720,634	1,083,671	176,890	2,127,566	2,305,186	2,247,603
Public Works / Grounds and Maintenance	129,198	18,350	66,219	460,915	598,947	897,244	749,278	4,289,546	899,394	916,725
Planning / ECD	2,608,332	2,927,932	2,383,463	2,811,104	2,878,743	3,330,483	3,865,887	4,289,546	4,686,847	6,059,849
Police										
Emergency Management										
Fire										
Inspections	361,168	630,545	825,300	572,321	180,673	471,573	690,711	3,513,040	2,829,431	6,923,941
Development Services	375,230	274,575	477,162	1,849,877	2,408,983	2,631,866	941,842	2,735,024	2,735,024	2,838,225
Powell Bill / Streets	1,752,801	1,324,399	1,529,125	2,151,405	771,714	1,68,954	415,939	672,599	1,016,261	525,052
Transportation	0	1,239,708	917,106	718,957	272,082	186,954	415,939	672,599	1,016,261	525,052
Parks and Recreation	1,400,408	1,239,708	917,106	718,957	272,082	186,954	415,939	672,599	1,016,261	525,052
Interest on long-term debt	289,773	338,890	255,117	243,150	266,609	292,695	270,488	321,318	313,806	279,895
Total governmental activities expenses	\$9,797,570	\$9,498,952	\$9,947,850	\$13,315,897	\$14,001,497	\$22,177,446	\$18,626,940	\$20,253,959	\$26,666,551	\$33,671,639
Business-type activities:										
Cultural Arts Center		125,617	285,784	414,423	510,036	582,862	562,157	538,601	-	-
Water and sewer	3,155,406	2,916,977	2,895,289	3,857,846	3,775,402	4,256,088	4,975,452	5,338,601	-	-
Total business-type activities expenses	3,155,406	3,042,594	3,171,073	4,272,269	4,285,438	4,840,950	5,537,609	5,338,601	-	-
Total primary government expenses	\$12,952,976	\$12,541,156	\$13,118,923	\$17,587,966	\$18,286,935	\$27,012,396	\$24,164,549	\$25,592,160	\$26,666,551	\$33,671,639
Revenues										
Program Revenues:										
Charges for services	\$ 420,863	\$ 887,954	\$ 866,897	\$ 970,998	\$ 3,947,235	\$ 4,135,148	\$ 4,787,086	\$ 5,517,518	\$ 6,116,303	\$ 7,203,538
Operating grants and contributions	423,846	639,370	456,104	32,534	11,175	2,397,298	351,197	700,388	423,300	4,372,125
Capital grants and contributions	132,424	1,838,339	9,086,791	1,162,534	502,333	603,361	548,480	1,063,403	9,008,644	3,394,394
General Revenues:										
Property Taxes	3,071,881	3,189,545	3,371,420	4,391,659	5,276,343	5,776,251	7,072,038	7,610,209	9,954,988	10,726,839
Other Taxes	4,030,277	4,521,148	4,873,590	5,296,432	5,713,651	6,480,124	7,008,866	8,835,165	10,504,493	12,517,122
Other	119,305	93,327	149,687	(62,557)	1,947,493	412,646	450,829	69,595	223,286	1,357,862
Total governmental activities revenues	\$8,198,596	\$11,179,663	\$18,806,469	\$11,771,600	\$17,400,230	\$19,802,788	\$20,218,506	\$23,796,278	\$36,233,024	\$39,571,880
Business-type activities:										
Charges for services:										
Water and sewer	3,507,196	3,777,566	3,994,236	4,518,388	4,847,064	6,600,728	8,057,378	7,410,119	-	-
Capital grants and contributions	-	2,242,763	5,637,520	313,300	-	-	160,959	314,154	-	-
Other	1,469	1,269	2,573	3,901	52,467	210,951	213,075	3,360	-	-
Total business-type activities program revenues	3,508,665	6,021,598	9,634,329	4,835,589	4,899,531	6,811,679	8,431,412	7,727,633	-	-
Total primary government revenues	\$ 11,707,261	\$ 17,201,261	\$ 28,440,798	\$ 16,607,189	\$ 22,299,761	\$ 26,614,467	\$ 28,649,918	\$ 31,523,911	\$ 36,233,024	\$ 39,571,880
Town of Leland Schedule 2 continued										
Net (Expense)/Revenue										
Governmental activities	-\$1,598,974	\$ 1,681,121	\$ 8,858,619	\$(1,544,097)	\$ 3,398,733	\$(2,368,658)	\$ 1,591,566	\$ 3,542,719	\$ 9,566,473	\$ 5,900,241
Business-type activities	353,259	2,979,004	6,463,256	563,320	614,093	1,970,729	2,893,803	2,389,032	-	-
Total net expense	\$(1,245,715)	\$ 4,660,125	\$ 15,321,875	\$(980,777)	\$ 4,012,826	\$(397,929)	\$ 4,485,369	\$ 5,931,751	\$ 9,566,473	\$ 5,900,241
Change in Net Position										
Governmental activities	\$(1,598,974)	\$ 1,681,121	\$ 8,858,619	\$(1,544,097)	\$ 3,398,733	\$(2,368,658)	\$ 1,591,566	\$ 3,542,719	\$ 9,566,473	\$ 5,900,241
Business-type activities	353,259	2,979,004	6,463,256	563,320	614,093	1,970,729	2,893,803	2,389,032	-	-
Total change in net position	\$(1,245,715)	\$ 4,660,125	\$ 15,321,875	\$(980,777)	\$ 4,012,826	\$(397,929)	\$ 4,485,369	\$ 5,931,751	\$ 9,566,473	\$ 5,900,241

Schedule 3
TOWN OF LELAND, NORTH CAROLINA
Fund Balances, Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
General Fund										
Reserved for:										
State statute	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Inventories	-	-	-	-	-	-	-	-	-	-
Prepaid items	-	-	-	-	-	-	-	-	-	-
Reserved for Powell Bill	-	-	-	-	-	-	-	-	-	-
Reserved for police Federal and State forfeited property	-	-	-	-	-	-	-	-	-	-
Total reserved	-	-	-	-	-	-	-	-	-	-
Unreserved:										
Designated for subsequent year's expenditures	-	-	-	-	-	-	-	-	-	-
Undesignated	-	-	-	-	-	-	-	-	-	-
Non-spendable prepaid items	-	-	-	-	-	-	-	-	-	-
Restricted for Stabilization by State Statute	1,470,501	902,617	1,327,100	1,048,339	1,155,744	4,281,501	5,652,564	\$ 406	\$ 898	\$ 6,060
Restricted	1,208,119	1,157,099	1,268,944	1,117,549	4,858,027	489,844	538,000	2,771,654	2,475,404	2,517,714
Committed	557,970	84,893	152,712	192,719	195,795	84,178	51,477	705,747	983,000	1,796,241
Assigned		245,000	245,000	245,000	245,000	-	-	53,891	73,972	76,748
Unassigned	3,842,590	4,888,219	5,152,743	7,287,615	7,330,193	7,874,595	6,551,879	11,613,262	10,954,208	11,727,089
Total General Fund	\$ 7,079,180	\$ 7,277,828	\$ 8,146,499	\$ 9,891,222	\$ 13,784,759	\$ 12,730,118	\$ 12,793,920	\$ 15,144,960	\$ 14,487,482	\$ 16,123,852
All Other Governmental Funds										
Reserved by State statute	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 57,543
Unreserved, reported in:										
Capital Reserve Fund	-	-	-	-	-	-	-	-	-	-
Capital Project Fund	-	-	-	-	-	-	-	-	-	-
Non-spendable prepaid items:										
Restricted for Stabilization by State Statute	-	-	-	-	-	-	-	-	-	381,125
Restricted	219,168	-	-	-	-	-	-	-	-	-
Committed:										
Assigned	3,180,096	3,393,289	3,157,313	1,086,962	1,907,533	1,621,383	6,233,906	5,055,298	11,055,030	9,617,490
Unassigned	(449,505)	-	-	-	-	-	(262,510)	(135,107)	(48,746)	(48,746)
Total all other governmental funds	\$ 2,949,759	\$ 3,393,289	\$ 3,157,313	\$ 1,086,962	\$ 1,907,533	\$ 1,621,383	\$ 6,233,906	\$ 4,792,788	\$ 11,301,048	\$ 9,626,287

Note: Tables show pre GASB 54 and post GASB 54 implementation. Difference will correct themselves through attrition.

Schedule 4
TOWN OF LELAND, NORTH CAROLINA
Changes in Fund Balances of Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Revenues										
Taxes	\$ 3,073,985	\$ 3,214,684	\$ 3,404,483	\$ 4,422,208	\$ 5,307,379	\$ 5,763,297	\$ 7,076,180	\$ 7,646,026	\$ 9,958,406	\$ 10,715,480
Other Taxes & License	\$ 92,235	\$ 91,530	\$ 739	\$ 765	\$ 800	\$ 1,125	\$ 555	\$ 750	\$ 1,055	\$ 1,673
Intergovernmental revenue	4,740,948	5,160,518	5,402,065	5,912,779	6,226,359	9,221,216	7,730,481	10,334,325	13,312,041	17,014,414
Permits and Fees	174,227	806,424	866,487	970,998	3,947,235	4,268,914	4,923,600	5,729,799	6,395,556	7,811,508
Investment earnings	2,618	1,634	21,687	41,844	147,786	239,099	178,582	7,714	37,126	1,126,932
Miscellaneous	116,687	144,158	127,980	117,337	826,787	296,232	313,250	113,280	186,160	230,931
Total revenues	8,200,700	9,418,948	9,823,441	11,465,931	16,456,346	19,789,883	20,222,648	23,832,094	29,890,344	36,900,938
Expenditures										
Governing Body	187,490	191,143	275,052	429,971	595,852	855,528	447,810	269,306	303,412	214,457
Administration	460,209	531,949	484,607	550,791	795,132	3,226,889	1,195,799	1,154,533	1,332,429	1,783,121
Outside Services										
Information Technology	369,784	381,819	492,503	703,047	833,121	899,529	1,061,881	1,009,458	1,374,708	3,387,744
Human Resources	127,968	180,488	169,635	195,530	229,352	233,782	254,997	270,473	315,702	320,239
Finance	246,155	248,705	193,135	217,226	274,930	320,994	414,189	475,514	611,911	764,728
Public Works	1,273,358	1,226,589	1,429,410	525,612	722,803	1,104,103	1,117,034	4,717,437	2,310,727	4,760,795
Police	2,448,777	2,402,723	2,281,004	2,832,269	2,926,686	3,077,332	3,242,334	3,711,184	4,459,767	5,319,272
Emergency Management								253,625	177,468	183,040
Fire					2,818,650	3,567,716	3,913,331	4,008,093	7,771,099	8,793,327
Developmental Services (incl. Inspections)	732,466	651,989	822,430	1,044,420	948,532	463,611	643,687			
Inspections						676,423	738,263	986,253	1,299,800	1,833,670
Planning	129,198	97,134	245,615	1,738,170	469,622	474,592	223,324	2,246,156	2,431,874	1,053,259
Parks & Rec	1,387,140	1,124,708	808,521	561,648	559,646	448,255	417,072	684,508	1,083,485	1,333,593
Powell Bill (incl. Streets 2018)	558,114	301,007	478,724	1,849,123	2,409,804	3,713,608	3,998,097	2,773,776	2,951,957	7,364,347
Capital outlay	4,797,972	330,183	162,284							
Debt service	1,396,858	1,483,858	1,202,901	1,341,935	1,158,108	1,621,480	1,674,302	1,932,030	1,980,234	2,368,459
Total expenditures	14,115,489	9,152,295	9,045,821	11,989,742	14,742,238	20,683,842	19,342,120	24,492,346	28,404,573	39,480,051
Revenues over (under) expenditures	(5,914,789)	266,653	777,620	(523,811)	1,714,108	(893,959)	880,528	(660,252)	1,485,771	(2,579,113)
Other Financing Sources (Uses)										
Installment purchase proceeds	2,000,000	-	16,333	-	3,000,000	-	3,965,289	700,000	4,200,000	800,000
Lease liabilities issued									165,011	1,740,722
Transfers in	2,395,792	4,153,067	930,414	1,411,394	2,524,307	1,203,287	2,940,977	4,909,007	7,564,782	15,416,221
Transfers out	(2,395,792)	(3,649,422)	(1,142,814)	(1,213,211)	(2,524,307)	(1,408,853)	(3,110,469)	(3,695,000)	(7,564,782)	(15,416,221)
Total other financing sources (uses)	2,000,000	503,645	(196,067)	198,183	3,000,000	(205,566)	3,795,797	1,914,007	4,365,011	2,540,722
Net change in fund balances	\$(3,914,789)	\$ 770,298	\$ 581,553	\$(325,628)	\$ 4,714,108	\$(1,099,525)	\$ 4,676,325	\$ 1,253,755	\$ 5,850,782	\$ (38,391)

Schedule 5
TOWN OF LELAND, NORTH CAROLINA
Tax Revenues by Source, Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)

Fiscal Year Ended June 30	Ad valorem		Sales		Beer & Wine		Franchise		Total	
	Taxes ¹	Taxes	Taxes	Taxes	Tax	Tax	Tax	Tax	Taxes	Taxes
2014	3,073,985	3,219,240	64,442	654,360	7,012,027					
2015	3,214,684	3,666,370	73,682	771,127	7,725,863					
2016	3,404,483	4,002,285	70,661	789,494	8,266,923					
2017	4,422,208	4,422,515	77,641	783,989	9,706,353					
2018	5,307,379	4,802,451	77,772	820,699	11,008,301					
2019	5,763,297	5,347,860	81,633	874,406	12,067,196					
2020	7,076,180	5,881,020	87,299	874,779	13,919,278					
2021	7,646,026	7,607,848	94,432	881,737	16,230,043					
2022	9,958,406	9,231,743	91,477	902,965	20,184,591					
2023	10,715,480	10,775,003	115,389	1,017,088	22,622,960					

% Change										
2014-2023	<u>248.59%</u>	<u>234.71%</u>	<u>79.06%</u>	<u>55.43%</u>	<u>222.63%</u>					

¹ Property tax rates have grown substantially over the past ten years. The most recent property re-evaluation was in 2023 (but not accounted for herein).

Source: Town records.

Schedule 6
TOWN OF LELAND, NORTH CAROLINA
Assessed Value and Actual Value of Taxable Property
Last Ten Fiscal Years

Fiscal Year Ended June 30	Real Property	Personal Property	Total Taxable		Total Direct Tax Rate
			Assessed Value	Value	
2014	1,772,559,258	31,006,640	1,803,565,898		0.1515
2015	1,880,061,786	31,073,033	1,911,134,819		0.1515
2016	1,979,128,914	44,370,306	2,023,499,220		0.1515
2017	2,120,115,956	39,299,278	2,159,415,234		0.1833
2018	2,248,350,455	44,890,038	2,293,240,493		0.2100
2019	2,398,290,180	44,483,503	2,442,773,683		0.2100
2020	2,798,911,487	44,754,151	2,843,665,638		0.2100
2021	3,031,595,981	43,722,783	3,075,318,764		0.2100
2022	3,280,611,729	46,902,775	3,327,514,504		0.2500
2023	3,527,040,394	46,773,003	3,573,813,397		0.2500

Notes: The State mandates that property must be reassessed at least once every eight years.

The last re-evaluation was in 2019, and will be completed in calendar 2023 and will be reported in FY24 audit.

Property is assessed at actual value; therefore, the assessed values are equal to actual values.

Tax rates are per \$100 of assessed value.

Source: Brunswick County Tax Department.

Schedule 7
TOWN OF LELAND, NORTH CAROLINA
Principal Property Taxpayers
Current Year and Nine Years Ago
Fiscal Year Ended June 30

	2023				2014			
	Taxpayer	Taxable Assessed Value	Rank	Percentage of Total Town Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total Town Taxable Assessed Value	
Funston Land & Timber LLC	\$ 58,088,610	1	1.55%	\$ 76,473,241	1	4.02%		
Latitude Harrington Apartments LLC	34,591,710	2	0.92%	-	-	-		
Comet Westgate Property Holdings LLC	27,318,620	3	0.73%	-	-	-		
D R Horton Inc	24,466,500	4	0.65%	-	-	-		
Hawthorne at Waterside LLC	23,579,403	5	0.63%	-	-	-		
WAL Apts DE LLC	19,768,530	6	0.53%	-	-	-		
Brunswick Point North Carolina LLC	16,931,360	7	0.45%	-	-	-		
Wal-Mart Real Estate Business Trust	15,754,500	8	0.42%	16,500,000	3	0.87%		
Branch Waterford Associates L P	13,327,630	9	0.36%	-	-	-		
Leland Station LLC	13,041,220	10	0.35%	-	-	-		
Hunter Ridge Apartments	-	-	-	17,945,069	2	0.94%		
Weingarten Nostat Inc	-	-	-	15,576,535	4	0.82%		
Park at Village Oaks	-	-	-	9,117,993	5	0.48%		
Sankey Properties LLC	-	-	-	8,016,218	6	0.42%		
Oceangate LLC	-	-	-	7,965,017	7	0.42%		
CRM Mid Atlantic Properties	-	-	-	7,834,799	8	0.41%		

Brunswick Electric Memb. Corp.	-	-	6,994,079	9	0.37%
Leland Holdings LLC	-	-	6,593,406	10	0.35%
Total	<u>\$ 246,868,083</u>	<u>6.91%</u>	<u>\$ 173,016,357</u>		<u>9.59%</u>
Total taxable assessed value	<u>\$ 3,573,813,397</u>		<u>\$ 1,803,565,898</u>		

Schedule 8
TOWN OF LELAND, NORTH CAROLINA
Direct and Overlapping Property Tax Rates
Last Ten Fiscal Years
(rate per \$100 of assessed value)

Fiscal Year Ended June 30	Town of Leland			Brunswick County			Total Direct and Overlapping Rate
	Operating Rate	Total Direct Rate	Operating Rate	Total Direct Rate	Operating Rate	Total Direct Rate	
2014	0.1515	0.1515	0.4425	0.4425	0.4425	0.4425	0.5940
2015	0.1515	0.1515	0.4425	0.4425	0.4425	0.4425	0.5940
2016	0.1515	0.1515	0.4850	0.4850	0.4850	0.4850	0.6365
2017	0.1833	0.1833	0.4850	0.4850	0.4850	0.4850	0.6683
2018	0.2100	0.2100	0.4850	0.4850	0.4850	0.4850	0.6950
2019	0.2100	0.2100	0.4850	0.4850	0.4850	0.4850	0.6950
2020	0.2100	0.2100	0.4850	0.4850	0.4850	0.4850	0.6950
2021	0.2100	0.2100	0.4850	0.4850	0.4850	0.4850	0.6950
2022	0.2500	0.2500	0.4850	0.4850	0.4850	0.4850	0.7350
2023	0.2500	0.2500	0.4850	0.4850	0.4850	0.4850	0.7350

Note: Overlapping rates are rates of local governments that apply to the property owners within the Town of Leland.
Tax year represents Fiscal Year (i.e. FY2023 is July 1, 2022 - June 30, 2023)

Source: Brunswick County Tax Department.

Schedule 9
TOWN OF LELAND, NORTH CAROLINA
Property Tax Levies and Collections
Last Ten Fiscal Years

Fiscal Year Ended June 30	Property Taxes Levied for the Fiscal Year	Property Taxes				Property Tax Collections Subsequent Years	Property Tax Total Collections to Date	Percentage of Levy
		Collected within the Fiscal Year of the Levy		Amount	Percentage of Levy			
		Amount	Percentage of Levy					
2014	2,756,341	2,700,498	97.97	2,700,498	53,554	2,754,052	99.92	
2015	2,929,902	2,882,408	98.38	2,882,408	46,163	2,928,571	99.95	
2016	3,097,458	3,052,998	98.56	3,052,998	39,295	3,092,293	99.83	
2017	4,005,226	3,958,290	98.83	3,958,290	45,603	4,003,893	99.97	
2018	4,864,952	4,830,218	99.29	4,830,218	33,216	4,863,434	99.97	
2019	5,186,100	5,151,501	99.33	5,151,501	32,953	5,184,454	99.97	
2020	6,047,381	6,012,433	99.42	6,012,433	33,435	6,045,868	99.97	
2021	6,527,966	6,494,350	99.49	6,494,350	30,473	6,524,823	99.95	
2022	8,410,356	8,370,879	99.53	8,370,879	29,833	8,400,712	99.89	
2023	9,055,963	9,025,661	99.67	9,025,661	-	9,025,661	99.67	

Source: Brunswick County Tax Department.

Schedule 10
TOWN OF LELAND, NORTH CAROLINA
Ratios of Outstanding Debt by Type
Last Ten Fiscal Years

Fiscal Year Ended June 30	Governmental Activities			Total Primary Government	Percentage of Personal Income ¹	Per Capita ¹
	Installment Debt	Leases	SBITAs			
2014	12,619,359			19,586,743	0.443%	1,226.70
2015	11,455,977			17,642,803	0.366%	1,057.47
2016	10,513,456			15,906,784	0.301%	913.97
2017	9,436,856			14,023,695	0.248%	771.93
2018	12,263,661			20,030,972	0.328%	1,031.04
2019	10,940,597			17,654,763	0.274%	823.22
2020	13,496,988			39,217,878	0.562%	1,660.86
2021	12,594,185			12,594,185	N/A	497.54
2022	15,081,529	110,551		15,192,080	N/A	584.90
2023	13,802,847	44,467	1,087,691	14,935,005	N/A	522.37

¹ See Schedule 13 for personal income and population data.

Note: Details regarding the Town's outstanding debt can be found in the Notes to the Financial Statements.

Personal income statistics are not available for the Town of Leland. Percentages are calculated using data for Brunswick County.

Source: Town of Leland and Brunswick County.

Schedule 11
TOWN OF LELAND, NORTH CAROLINA
Direct and Overlapping Governmental Activities Debt
As of June 30, 2022

Governmental Unit	Debt Outstanding	Estimated Percentage Applicable ¹	Estimated Share of Overlapping Debt
Debt repaid with property taxes:			
Brunswick County	\$ 152,713,098	100.00%	\$ 152,713,098
Town of Leland debt	\$ 13,802,847	100.00%	13,802,847
Total direct and overlapping debt			\$ 166,515,945

Notes: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the Town. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the Town of Leland. This process recognizes that, when considering the Town's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident and, therefore, responsible for repaying the debt, of each overlapping government.

¹The percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages are estimated by determining the portion of the County's taxable assessed value that is within the Town's boundaries and dividing it by the County's total assessed value.

Source: Town of Leland and Brunswick County.

Schedule 12
TOWN OF LELAND, NORTH CAROLINA
Legal Debt Margin Information
Last Ten Fiscal Years

		Legal Debt Margin Calculation for June 30, 2023									
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Debt limit		\$ 160,575,155	\$ 168,826,984	\$ 179,393,215	\$ 191,291,391	\$ 201,178,362	\$ 217,970,095	\$ 251,497,143	\$ 274,420,800	\$ 296,277,248	\$ 321,548,544
Total net debt applicable to limit		19,586,743	17,642,803	15,906,784	14,023,695	20,030,972	17,654,763	39,217,878	12,594,185	15,192,080	14,935,005
Legal debt margin		\$ 140,988,412	\$ 151,184,181	\$ 163,486,431	\$ 177,267,696	\$ 181,147,390	\$ 200,315,332	\$ 212,279,265	\$ 261,826,615	\$ 281,085,168	\$ 306,613,539
Total net debt applicable to the limit as a percentage of debt limit		12.20%	10.45%	8.87%	7.33%	9.96%	8.10%	15.59%	4.59%	5.13%	4.64%
										Total assessed value <u>\$ 4,019,356,800</u> Debt limit (8% of assessed value) <u>\$ 321,548,544</u> Debt applicable to limit: Installment Purchase Agreement 13,802,847 Lease Liabilities 44,467 IT Subscription Liabilities 1,087,691 Total Debt applicable to limit 14,935,005 Legal debt margin <u>\$ 306,613,539</u>	

Note: NC General Statute 159 states that the net debt of the unit should not exceed eight percent (8%) of the assessed value of property subject to taxation.

Schedule 13
TOWN OF LELAND, NORTH CAROLINA
 Demographic and Economic Statistics
 Last Ten Fiscal Years

Fiscal Year Ended June 30	Town of		Brunswick County	
	Leland	Personal Income (000's) ²	Per Capita Income ²	Unemployment Rate ³
2013	15,235	4,133,337	36,680	9.1%
2014	15,967	4,422,547	38,297	6.9%
2015	16,684	4,825,859	40,769	7.1%
2016	17,404	5,279,266	43,458	5.8%
2017	18,167	5,649,899	45,228	4.8%
2018	19,428	6,099,266	47,208	5.0%
2019	21,446	6,452,646	48,295	5.3%
2020	23,613	6,979,323	50,748	8.3%
2021	25,313	n/a	n/a	6.1%
2022	25,974	n/a	n/a	5.1%
2023	28,591	n/a	n/a	4.2%

Note: Personal income and unemployment statistics are not available for the Town of Leland.

¹ Source: North Carolina State Demographer and Town.

² Source: Bureau of Economic Analysis.

³ Source: Bureau of Labor Statistics

Schedule 14
TOWN OF LELAND, NORTH CAROLINA
Principal Employers in Brunswick County
Current Fiscal Year and Nine Years Ago

Employer (Top Ten)	2023					2014				
	Percentage		Percentage		Rank	Employees	Rank	Percentage		
	Employment	of Total County	Employment	of Total County				Employment	of Total County	
Brunswick County Board of Education	2,036	1	3.48%	1,947	1	3.71%				
County of Brunswick	1,255	2	2.15%	1,035	2	1.97%				
Wal-Mart Associates Inc.	873	3	1.49%	932	3	1.78%				
Food Lion LLC	695	4	1.19%	520	5	0.99%				
Brunswick Novant Medical	653	5	1.12%	700	6	1.33%				
Duke Energy (formerly Progress Energy)	650	6	1.11%	850	4	1.62%				
Victaulic	503	7	0.86%	n/a	n/a	n/a				
Lowe's Food	472	8	0.81%	409	8	n/a				
Brunswick Community College	370	9	0.63%	481	7	0.92%				
Lowe's Home Centers	320	10	0.55%	n/a	n/a	n/a				
McAnderson's Inc	-	-	-	350	9	0.67%				
Liberty Healthcare Group	-	-	-	273	10	0.52%				
Totals	<u>7,827</u>		13.40%	<u>7,497</u>		14.29%				

Note: Employment data for the Town of Leland is not available.

Source: Brunswick County

Schedule 15
TOWN OF LELAND, NORTH CAROLINA
Full-Time Equivalent Government Employees by Function
Last Ten Fiscal Years

Function/Program	Fiscal Year Ended June 30										
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Public Safety	24	32	33	37	39	96	82	82	88	101	103
Public Services	5	10	10	10	10	10	10	17	14	15	18
Planning & Inspections	9	9	11	11	11	11	13	14	17	20	27
Town Administration	8	11	7	8	8	13	14	17	15	19	22
Operational Services	3	6	14	16	18	20	22	21	20	23	17
Total	<u>49</u>	<u>68</u>	<u>75</u>	<u>82</u>	<u>86</u>	<u>150</u>	<u>141</u>	<u>151</u>	<u>154</u>	<u>178</u>	<u>187</u>

Source: Town records

Schedule 16
TOWN OF LELAND, NORTH CAROLINA
Operating Indicators by Function
Last Ten Fiscal Years
(Calendar Years Where Indicated)

Function	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Public Safety:										
Police Department:										
Criminal Arrest	335	365	455	324	315	261	95	256	304	402
Incident Reports	995	1,024	1,261	1,224	1,314	1,431	1,748	1,836	2,169	2,540
Traffic Crashes *							178	499	510	594
Calls for Service	12,991	14,220	14,409	13,416	14,008	13,082	13,575	13,743	16,203	20,317
* Represents a change in Police Department reporting as of 02/2019										
Fire Department:										
Calls for service	-	-	-	2113	2262	2,555	2,160	2,271	2,836	3,027
Staff Training hours	-	-	-	17021	22285	11,494	8,099	7,976	12,784	15,423
Smoke detector and battery installs	-	-	-	66	63	75	80	108	121	164
Child Passenger Seat Checks	-	-	-	46	55	52	63	71	76	62
Community Outreach Events	-	-	-	24	20	26	18	18	36	38
Planning and Inspections:										
Building permits issued *			1,189	1,936	1,438	1,542	1,734	2,443	2,578	3,035
Value (\$000) *		\$ 119,662,189	\$ 316,262,265	\$ 127,883,174	\$ 149,539,376	\$ 250,915,638	\$ 197,271,904	\$ 279,772,489	\$ 371,318,818	
* Represents a new change in Inspections reporting as of 07/2015										
Parks, Recreation, and Cultural Resources										
Programs	11	36	131	164	187	220	200	220	354	479
Program Participants	124	311	1,017	1,451	1,581	1,871	1,759	1,169	2,710	4,692

Note: Fire became part of the Town in FY2017

Source: Town records



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Compliance Section



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**Report On Internal Control Over Financial Reporting And On Compliance and
Other Matters Based On An Audit Of Financial Statements Performed In Accordance With
*Government Auditing Standards***

Independent Auditors' Report

To the Honorable Mayor and
Members of the Town Council
Town of Leland, North Carolina

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Leland, North Carolina, as of and for the year ended June 30, 2023, and the related notes to the financial statements, which collectively comprises Town of Leland's basic financial statements, and have issued our report thereon dated November 6, 2023.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Town of Leland's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Town of Leland's internal control. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Members

American Institute of CPAs - N.C. Association of CPAs - AICPA Division of Firms

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Town of Leland's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Thompson, Price, Scott, Adams & Co., P.A.

Thompson, Price, Scott, Adams & Co., P.A.
Whiteville, NC
November 6, 2023



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Report On Compliance With Requirements Applicable To Each Major Federal Program And Internal Control Over Compliance In Accordance With OMB Uniform Guidance and the State Single Audit Implementation Act

Independent Auditors' Report

To the Honorable Mayor and
Members of the Town Council
Town of Leland, North Carolina

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Town of Leland, North Carolina, compliance with the types of compliance requirements described in the OMB Compliance Supplement and the Audit Manual for Governmental Auditors in North Carolina, issued by the Local Government Commission, that could have a direct and material effect on each of the Town of Leland's major federal programs for the year ended June 30, 2023. Town of Leland's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the Town of Leland complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2023.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and the State Single Audit Implementation Act. Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Town of Leland and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provides a reasonable basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the Town of Leland's compliance with the compliance requirements referred to above.

Members

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Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to Town of Leland federal programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Town of Leland's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Town of Leland's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance, we

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Town of Leland's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- obtain an understanding of Town of Leland's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Town of Leland's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control Over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in Auditor's Responsibilities for the Audit of Compliance section and above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies or material weaknesses in internal control over compliance. Given these limitations, during our audit, we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Thompson, Price, Scott, Adams & Co., P.A.

Thompson, Price, Scott, Adams & Co., P.A.
Whiteville, NC
November 6, 2023



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**Report On Compliance With Requirements Applicable To Each Major State
Program And Internal Control Over Compliance In Accordance With
OMB Uniform Guidance and the State Single Audit Implementation Act**

Independent Auditors' Report

To the Honorable Mayor and
Members of the Town Council
Town of Leland, North Carolina

Report on Compliance for Each Major State Program

Opinion on Each Major State Program

We have audited the Town of Leland, North Carolina, compliance with the types of compliance requirements described in the OMB Compliance Supplement and the Audit Manual for Governmental Auditors in North Carolina, issued by the Local Government Commission, that could have a direct and material effect on each of Town of Leland's major State programs for the year ended June 30, 2023. Town of Leland's major State programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, Town of Leland complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major State programs for the year ended June 30, 2023.

Basis for Opinion on Each Major State Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and the State Single Audit Implementation Act. Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Town of Leland and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provides a reasonable basis for our opinion on compliance for each major State program. Our audit does not provide a legal determination of Town of Leland's compliance with the compliance requirements referred to above.

Members

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Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to Town of Leland State programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Town of Leland's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Town of Leland's compliance with the requirements of each major State program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance, we

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Town of Leland's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- obtain an understanding of Town of Leland's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Town of Leland's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control Over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a State program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a State program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance with a type of compliance requirement of a State program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in Auditor's Responsibilities for the Audit of Compliance section and above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies or material weaknesses in internal control over compliance. Given these limitations, during our audit, we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Thompson, Price, Scott, Adams & Co., P.A.

Thompson, Price, Scott, Adams & Co., P.A.
Whiteville, NC
November 6, 2023

TOWN OF LELAND, NORTH CAROLINA
 Schedule of Findings and Questioned Costs
 For the Year Ended June 30, 2023

Section I. Summary of Auditor's Results

Financial Statements

Type of report the auditor issued on whether the financial statements audited were prepared in accordance to GAAP: Unmodified

Internal control over financial reporting:

- Material Weakness(es) identified? ___ yes no
- Significant Deficiency(s) identified that are not considered to be material weaknesses ___yes none reported

Noncompliance material to financial statements noted ___yes no

Federal Awards

Internal control over major federal programs:

- Material Weakness(es) identified? ___yes no
- Significant Deficiency(s) identified that are not considered to be material weaknesses ___yes none reported

Noncompliance material to federal awards ___yes no

Type of auditor's report issued on compliance for major federal programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)? ___yes no

Identification of major federal programs:

Assistance Listing No.	<u>Program Name</u>
21.027	Coronavirus State and Local Fiscal Recovery Funds

Dollar threshold used to distinguish between Type A and Type B Programs \$ 750,000

Auditee qualified as low-risk auditee? yes no

TOWN OF LELAND, NORTH CAROLINA
SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS
For the Year Ended June 30, 2023

Finding: 2022-001

Status: Corrected

Town of Leland
Schedule of Expenditures of Federal and State Awards
Federal and State Awards
For The Year Ended June 30, 2023

<u>Grantor/Pass-through Grantor/Program Title</u>	<u>Federal AL CFDA Number</u>	<u>State/ Pass-through Grantor's Number</u>	<u>Fed (Direct & Pass-through Expenditures</u>	<u>State Expenditures</u>	<u>Local Expenditures</u>
Federal Grants:					
Cash Programs:					
<u>U.S. Department of Treasury</u>					
Direct Award					
Coronavirus State and Local Fiscal Recovery Funds	21.027		\$ 3,980,481	\$ -	\$ -
State Grants:					
Cash Assistance:					
<u>N.C. Department of Agriculture and Consumer Services</u>					
Stream Debris Removal			-	100,032	-
Streamflow Rehabilitation Assistance Program			-	216,425	-
<u>N.C. Department of Transportation</u>					
Powell Bill		32570	-	1,739,182	-
Total assistance - State programs			-	2,055,639	-
Total assistance			<u>\$ 3,980,481</u>	<u>\$ 2,055,639</u>	<u>\$ -</u>

Notes to the Schedule of Expenditures of Federal and State Financial Awards:

Note 1: Basis of Presentation

The accompanying schedule of expenditures of federal and state awards (SFSA) includes the federal and state grant activity of the Town of Leland under the programs of the federal government and the State of North Carolina for the year ended June 30, 2023. The information in this SFSA is presented in accordance with the requirements of title 2 US Code of Federal Regulations Part 200, Uniform Administrative Requirements Cost Principles and Audit Requirements for Federal Awards and the State Single Audit Implementation Act. Because the Schedule presents only a selected portion of the operations of the Town of Leland, it is not intended to and does not present the financial position, changes in net position or cash flows of the Town of Leland.

Note 2: Summary of Significant Accounting Policies

Expenditures reported in the SFSA are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in Uniform Guidance wherein certain types of expenditures are not allowable or are limited as to reimbursements.

Note 3: Indirect Cost Rate

The Town of Leland has elected not to use the 10-percent de minimis indirect cost rate as allowed under the Uniform Guidance.